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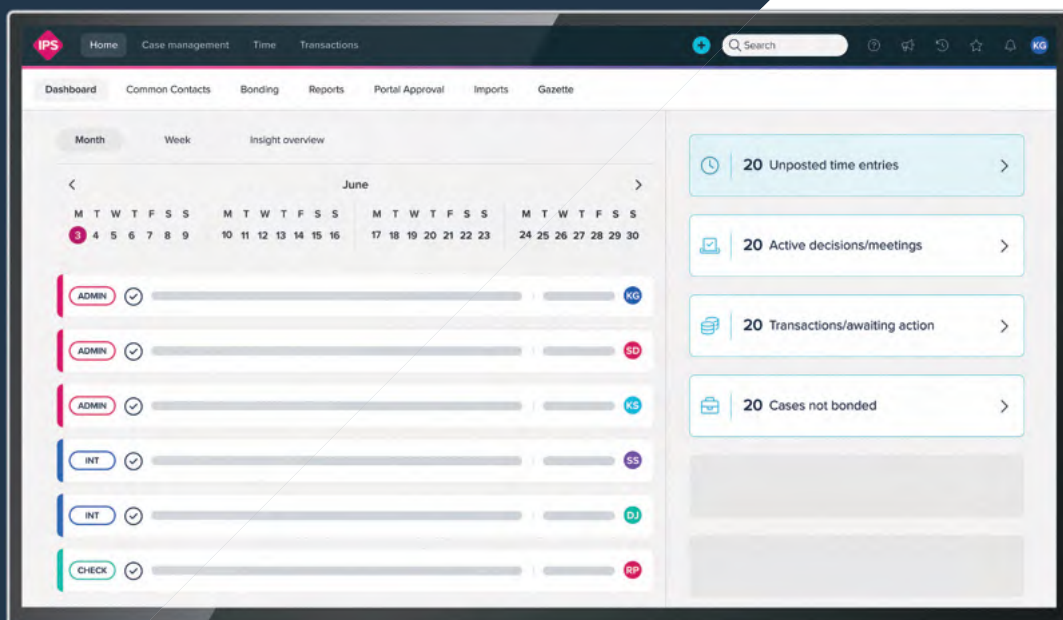
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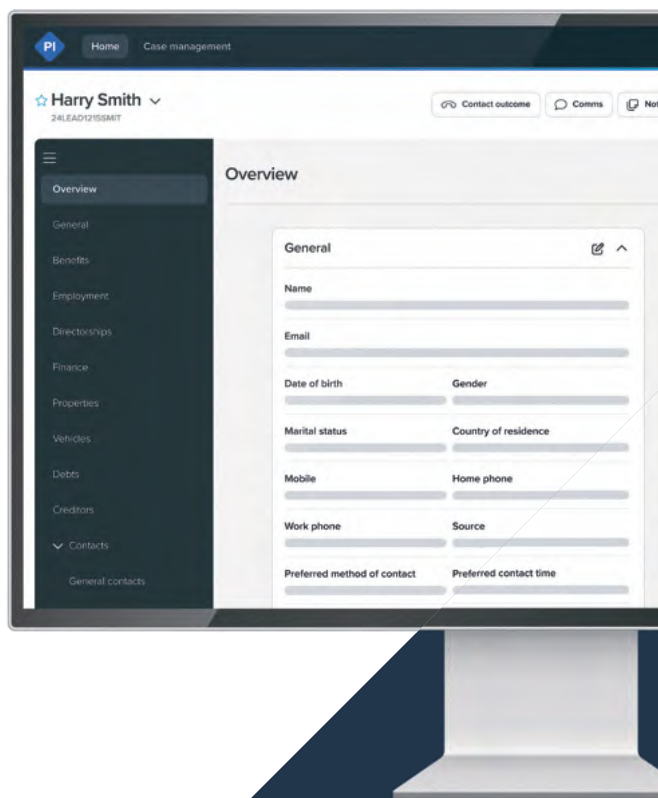
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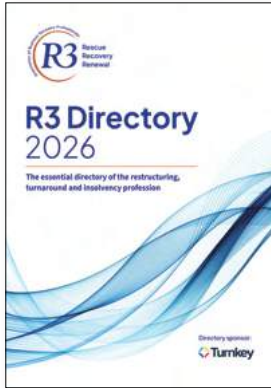
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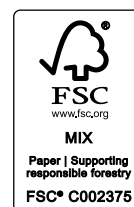
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Foreword



Caroline Sumner
R3 Chief Executive



Sonia Jordan
R3 President

Welcome to the 2026 R3 Directory, the latest edition of your essential guide to the UK's restructuring, turnaround and insolvency profession.

This directory contains the details of the thousands of insolvency practitioners, turnaround and restructuring experts and lawyers who, up and down the country, work every day to rescue businesses and jobs, return money to creditors, fight fraud, and help indebted individuals back to financial health.

The UK's world-class restructuring, turnaround and insolvency profession works within organisations of all sizes, from global firms to high street practices near you.

Whether you are in need of advice from an insolvency and restructuring expert, or you are keen to connect with someone from the profession, the R3 Directory has all the information you need.



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- See our main entry on page 242



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- See our main entry on page 220



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If you would like to discuss sponsorship and other opportunities to raise your brand's profile and make connections with the UK's restructuring, turnaround and insolvency community with R3, please contact us at andrew.heffernan@r3.org.uk.



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Early action, better outcomes: how R3 members support businesses and individuals in financial distress

When a business is facing financial difficulties, it can feel incredibly isolating and overwhelming but there is support available.

Whether they are a director of a limited company, a sole trader or self-employed, the most important positive step to take when their business is in financial trouble is to **seek help early**. The sooner they act, the more options will be open to them, and the better the potential outcome. Putting things off can significantly limit choices and make matters worse.

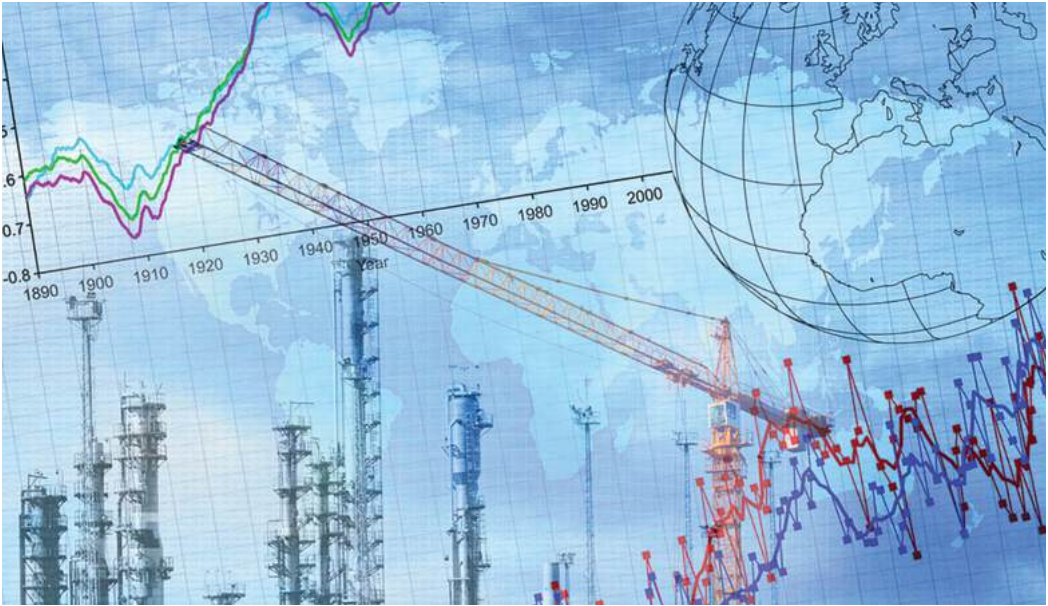
It is essential to **consult a qualified and regulated professional in business rescue, turnaround and insolvency**. There are plenty of so-called experts looking to take advantage of struggling businesses so it is wise to be cautious and to seek out trusted help.

A struggling business is stressful for everyone involved – management, shareholders, employees and creditors – so impartial advice is essential. As the restructuring, turnaround and insolvency trade body, R3 can connect businesses with qualified and regulated insolvency practitioners, solicitors, or restructuring experts who uphold high professional standards. As experienced experts in their field, they are in the best position to clearly explain all the options and help find a way forward.

R3 members have helped thousands of viable businesses navigate difficult times and return to success. And they have the expertise to support businesses that are nearing the end of their natural life due to insolvency or for another reason such as retirement.

R3 members will also support individuals in financial distress to navigate the options available, from seeking informal solutions with creditors through to bankruptcy and individual voluntary arrangements.

To find an R3 member, go to the search function on our website at www.r3.org.uk. As well as the reassurance of talking to a qualified expert for your business or personal financial situation, many will offer free initial consultations to discuss a business's finances.



The role and value of the restructuring, turnaround and insolvency profession in the UK

Restructuring, turnaround and insolvency practitioners work with financially struggling businesses and individuals, both inside and outside of statutory insolvency procedures. These processes help financially distressed and insolvent companies and individuals to repay what they owe and to turn their fortunes around where possible.

In 2025 there were 23,938 registered company insolvencies, which was a slight increase on the previous year. This included 18,525 creditors' voluntary liquidations, 3,730 compulsory liquidations, 1,495 administrations, 186 company voluntary arrangements and two receiverships. In addition, restructuring and turnaround professionals helped many more companies avoid formal insolvency, saving jobs and maintaining business output.

During 2025, there were 126,240 total personal insolvencies, including 71,841 individual voluntary arrangements, 46,939 debt relief orders and 7,460 bankruptcies. This is a reflection of the ongoing cost-of-living pressures, with many individuals facing increased mortgage and rent costs, council tax and utility bills. In addition, 89,130 individuals sought respite through the breathing space regime.

An effective insolvency regime is crucial in any fully functioning economy, facilitating the rehabilitation of enterprises and also providing an efficient mechanism for the liquidation of those enterprises that cannot be rehabilitated.

There are approximately 1,600 licensed insolvency practitioners in the UK, supported by thousands of colleagues. Insolvency practitioners, and other restructuring, turnaround and insolvency professionals, play a vital role in ensuring that the UK maintains its reputation as one of the best places in the world to do business. The restructuring, turnaround and insolvency profession:

- rescues businesses and jobs
- creates the confidence to trade and lend by returning money to creditors after insolvencies
- investigates and disrupts fraud
- helps indebted individuals get back on their feet.

More information about the work of the restructuring, turnaround and insolvency profession, including a search facility to find an R3 member, can be found on the R3 website: www.r3.org.uk.

What is restructuring, turnaround and insolvency?

Restructuring, turnaround and insolvency professionals work with financially distressed businesses and individuals to identify the causes of that distress and, where possible, to identify and implement solutions to alleviate the financial distress, leading to a rescue of the business, protection of jobs and financial balance for the individual.

Where rescue is not possible, there are a range of options available to an insolvency practitioner to deal appropriately with the financial affairs of both distressed companies and individuals, seeking to maximise returns to creditors and effect an orderly winding-up of the company or individual's business and affairs.

The information below applies mainly to England, Wales and Northern Ireland. Aspects of insolvency are devolved in Scotland and there are some differences in names of procedures and how they operate, although they work along broadly the same principles as elsewhere in the UK.

More information on the options available to financially distressed businesses and individuals can be found on the R3 website: www.r3.org.uk.

Insolvency and restructuring

A business or individual is considered to be insolvent when their liabilities outweigh their assets, or they are unable to pay their debts when they fall due. There are a number of insolvency procedures set out in the Insolvency Act 1986 to deal with different insolvency situations. For companies, these include: liquidation (compulsory or voluntary), administration, a company voluntary arrangement, an administrative receivership or a moratorium. For individuals, these include: bankruptcy, an individual voluntary arrangement or a debt relief order. All insolvency procedures are overseen by either the government Official Receiver or a licensed insolvency practitioner.

In addition, the following processes exist under the Companies Act 2006: a scheme of arrangement, a restructuring plan or dissolution.

Turnaround, restructuring and debt advice

Insolvency procedures are just one part of a spectrum of ways to support a company or individual in financial distress. Frequently, members of the profession will look to work with an individual or company long before they become insolvent. The earlier action is taken to resolve financial problems, the more options a company or individual will have and the less likely a formal insolvency appointment will be required.

Many insolvency and restructuring professionals will offer debt advice to individuals (and must be licensed to do so by the Financial Conduct Authority or a recognised professional body), or they will work with companies on a restructuring or turnaround project. With the support of a restructuring expert, companies may carry out an

operational turnaround (where they change the way their company is structured, or the way their company works), or a financial restructuring (where they seek to restructure the debts they owe to their creditors). Unlike corporate insolvency procedures, a licence is not needed to provide corporate restructuring and turnaround advice, but advisers are likely to have many years' experience.

The UK's restructuring, turnaround and insolvency profession includes a wide range of experts, such as licensed insolvency practitioners, restructuring and turnaround experts, valuers, solicitors, barristers, bankers, investors and others. Individuals can also use debt charities as sources of advice.

What is an insolvency practitioner?

An insolvency practitioner, or IP for short, is someone appointed to take responsibility for the financial affairs of an insolvent company or individual. A key part of an insolvency practitioner's role is to make sure that an insolvent company or individual pays back as much of their debt as possible to their creditors. Except in extremely rare cases, an insolvency practitioner is responsible to all of the creditors involved as a whole: they are not responsible to the insolvent company or individual, or to just one creditor.

Insolvency practitioners can be referred to in a number of different ways. They are known as 'liquidators' in liquidations, 'administrators' in administrations, 'administrative receivers' in administrative receiverships, 'nominees' or 'supervisors' in company voluntary arrangements or individual voluntary arrangements, or 'trustees' in bankruptcies.

Apart from the government's official receivers, only licensed insolvency practitioners are allowed to oversee UK insolvency procedures. Insolvency practitioners are licensed and regulated, and their fees are agreed with creditors or the courts. Insolvency practitioners' reports about their cases are filed with Companies House and are publicly available.

An insolvency practitioner's decisions about what to do with an insolvent company or individual will be based on what process results in the best return for creditors. With a company, for example, an insolvency practitioner may continue to trade the company while looking for a buyer or new investor; they might decide to simply cease operations and sell the assets of the company to realise money to pay back creditors, if there is no reasonable chance of rescuing the business in some form; or they may help the company come to an agreement with creditors to restructure its debts. When working with an insolvent individual, an insolvency practitioner may sell assets to realise money to repay creditors, or they may help the individual restructure their debts.

Insolvency practitioners have a number of powers available to them to track down missing assets, reverse pre-insolvency transactions and investigate wrongdoing by individuals and company directors.

Insolvency practitioners do not just support companies and individuals in insolvency. They can



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Andrew Kelsall - Partner - Larking Gowen

provide advice and support outside of insolvency procedures, too.

Insolvency practitioners typically have backgrounds in accountancy, the law or restructuring. To obtain a licence, insolvency practitioners must first pass a set of demanding exams called the Joint Insolvency Examination Board exams, and will be required by their regulator to have a certain level of insolvency experience. You can find an insolvency practitioner near you on the R3 website: www.r3.org.uk.

Insolvency practitioners can obtain licences that allow them to oversee both corporate and individual insolvency procedures, just individual insolvency procedures, or just corporate insolvency procedures.

Main duties

Working with employees

When a company becomes insolvent, there is a risk that some employees may be made redundant. This can be a distressing experience for those involved: some employees may be faced with redundancy for the first time, or they may be owed considerable arrears of wages. Insolvency practitioners will assist employees through the initial stages of redundancy, providing advice and helping them submit claims for wage arrears and redundancy payments to the Redundancy Payments Service. This work can also involve consulting with employees and their representatives in instances of collective redundancies.

Working with creditors

Insolvency practitioners work on behalf of creditors, not an insolvent company's directors, nor an insolvent individual. While insolvency practitioners have many duties, the protection of creditors and their rights is one of their main responsibilities. Insolvency practitioners have a duty to treat creditors, who are repaid in an order set out in the Insolvency Act 1986, fairly and equally throughout the insolvency process. Insolvency practitioners are responsible for notifying creditors of any insolvency procedure, as well as keeping creditors informed about and engaged with what is happening.

When there is money to be distributed to creditors, insolvency practitioners and their teams work with creditors to ensure that they have submitted the correct documents, so they can receive their repayment.



Tackling fraud and other wrongdoing

An essential part of an insolvency practitioner's statutory duties, when appointed as the office holder of an insolvent company, is to investigate the director or directors' conduct. Insolvency practitioners will probe the behaviour of the director or directors to determine if their actions contributed to the company's failure or adversely affected the creditors. Directors of insolvent companies who are culpable of wrongdoing may find themselves subject to a disqualification order or undertaking. They may also, in certain circumstances, be held personally liable for the company's debts.

The insolvency practitioner's toolkit for investigating wrongdoing and fraud is extensive. Among other powers, insolvency practitioners can search company files and bank records, and can summon witnesses to give evidence, to assist in the tracing and recovery of assets of the company.

Insolvency practitioners are required to submit a report on director conduct to the government's Insolvency Service. The Insolvency Service may then open an investigation into this conduct, possibly leading to a director disqualification or other sanctions. Insolvency practitioners will also investigate the conduct of the insolvent individual in a bankruptcy case. Insolvent individuals culpable of wrongdoing may find themselves subject to a bankruptcy restrictions order or undertaking. Insolvency practitioners also have extensive powers of investigation and recovery to assist in the tracing and realisation of assets subject to a bankruptcy order.

More information about the work of the restructuring, turnaround and insolvency profession, including a search facility to find an R3 member, can be found on the R3 website: www.r3.org.uk.

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Advocating for the profession and promoting positive change

R3 delivers the collective voice of our members on the issues and legislative changes that affect them, the work that they do and the businesses and individuals with whom they work.

Through our consultation responses and liaison with key stakeholders and regulators we ensure the existence of a strong regulatory and legislative framework within which our members work.

Through our lobbying and media outreach, R3 ensures that the work of our members is publicly acknowledged, understood and valued.

Throughout 2025 we engaged with parliamentarians, civil servants and key stakeholders to highlight the crucial role of the restructuring, turnaround and insolvency profession when businesses and individuals face financial difficulties. By explaining the profession's work, its methods and the benefits it brings to creditors, stakeholders and the broader economy, we help our stakeholders to understand how the profession contributes positively to society and ensures a functioning economy.

As we look to 2026, we expect the Employment Rights Act 2025 to come into effect. This will have an impact on those companies seeking to restructure and enter into a formal insolvency process. Having lobbied hard throughout 2025, raising concerns about the tension between employment law and insolvency law on collective redundancy requirements, we will be keeping the obligations to consult under review and will ensure that our members are fully aware of the changes.

We anticipate consultations on changes to the Personal Insolvency Framework, proposed changes to standard setting and the introduction of firm regulation.

We will also be considering the impact of the published UK Fraud Strategy and how the profession can support the fight against fraud. We will also be looking at ways restructuring professionals, advisers and sector bodies can better support higher education institutions that are experiencing financial distress.



Raising standards and sharing best practice

R3 supports our members by providing technical updates, guides and insights on the key issues impacting their work in an accessible and digestible way, and by liaising with key stakeholders.

R3 works collaboratively with key stakeholders and experienced professionals to actively address complex technical and regulatory issues faced by the profession. Sharing knowledge and insights from other professionals/sectors, we shape and influence the future of the profession, both in the UK and internationally.

Through our work we seek to raise technical and ethical standards across the profession and to promote best practice. Our regular meetings with teams at the Insolvency Service, HMRC, Companies House, the Financial Conduct Authority, NEST, and others, enable us to raise members' concerns directly with those that can influence change. In 2025 we issued a number of technical alerts and bulletins, providing members with regular and timely updates on the latest developments, including case law updates, regulatory updates, legislative changes and guidance on anti-money laundering matters.

We issued a proposal for a statutory fee in a creditors' voluntary liquidation in order to address growing challenges faced by liquidators when seeking a resolution for their fees.

We worked with the recognised professional bodies and the Insolvency Service to develop and disseminate guidance to the profession following the High Court decision in *Noal SCSp v Novalpina Capital LLP*, which had significant implications for insolvency practitioners dealing with members' voluntary liquidations.

The Technical Team has developed a Director Support Hub, which provides essential and impartial advice for directors and shareholders on a range of issues arising when a company faces financial difficulties. Advice includes how to recognise early signs of distress, options available for dealing with the company's affairs and directors' duties when a company is facing insolvency. The Hub will also enable directors to connect directly with R3 members, licensed and regulated insolvency and restructuring professionals, who can offer the specialist guidance directors need to make informed decisions to find the best path forward.

During 2026 we will be developing information hubs for employees of insolvent companies, creditors and individuals facing financial distress.



R3 events – gaining insights, making connections

R3 delivers an unrivalled year-round programme of events offering restructuring, turnaround and insolvency professionals of all levels of experience, and in firms of all sizes, the chance to hear how to put the latest regulatory and legislative developments into practice while also offering unique networking and learning opportunities.

Welcoming over 6,000 attendees to more than 70 events during 2025, our events are aimed at both regional and national audiences and offer a range of benefits to members and non-members alike.

Covering the latest insights and practical guidance on essential topics

Our events, forums and conferences are developed by members for members to meet the continuing needs of the profession. R3 meets frequently with regulators, government, HMRC and other key stakeholders, ensuring that we can bring you the latest insights and practical guidance on essential topics, allowing you to remain up-to-date, compliant and ahead of the competition.

Delivered by expert speakers providing valuable thought leadership

Our events and webinars are all delivered by qualified and experienced professionals working at the top of the restructuring, turnaround and insolvency profession. Delegates are provided with the unique opportunity to learn from our speakers' real-world, practical experience and knowledge.

Bringing invaluable networking opportunities

We bring together a wide range of individuals from the broad spectrum of organisations both large and small. Our social events provide a welcoming environment and invaluable networking opportunities, allowing you to deepen and grow your contacts at all stages of your career.

“As a first time attendee, a very well organised event and a great opportunity to network

– R3 social event guest



“This was by far the best such conference I have attended. Great content and plenty of time for networking

– R3 Conference delegate



Our full range of events includes:

- conferences and forums
- regional events
- social events
- breakfast and lunchtime briefings
- webinars and virtual events.

Conferences and forums

Throughout the year, R3 organises a number of national, regional and topic-led conferences and forums, providing extensive opportunities to hear from experts facilitating discussion and debate on all the essential issues of the day, for the benefit of members and the wider profession.

In 2026, this will include our SPG Forum, aimed at our smaller practice members, and the New Professional Forum, aimed at our new professional members, alongside a series of regional forums. We also run a number of conferences and forums covering specialist topics, such as restructuring, contentious and personal insolvency.

Regional events

We also operate a range of regional events, including regional meetings, technical briefings, annual general meetings, and social opportunities for regional members and delegates. Information on these events is regularly updated on the R3 event pages.

Full details of all our events and webinars can be found and booked on our website at www.r3.org.uk/events-training.

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R3 Training Academy

R3 is the UK's leading provider of training for restructuring, turnaround and insolvency professionals. Through our dedicated Training Academy we deliver expert training, by the profession for the profession, raising technical and ethical standards and promoting best practice.

We offer expert training opportunities for the profession, by the profession

R3's Training Academy is a central hub where you can find trusted, relevant and practical training content that tracks the latest developments in the restructuring, turnaround and insolvency profession.

Our growing range of CPD resources provides continued learning throughout the course of your career. Our Training Academy courses cater for all levels of experience and styles of learning, delivering accessible learning at a time and pace to suit your personal preferences.

We provide a range of content, from short, focused e-learning on specialist topics, updates on changes in legislation and regulation, and practical guides, through to longer programmes that cover topics in more depth.

In addition, we offer face-to-face courses, providing opportunities to interact directly with specialist speakers and to build long-lasting networks with other delegates.

These dedicated courses, with clear learning outcomes, are supplemented by live webinars, bringing together a range of experts to discuss developments and challenges within the profession.

In-house and bespoke training packages are also available.

“ Really interesting and engaging speakers. Extensive course with real practical application

– *Directors' Duties course delegate* ”

New for 2026

- Trading in administrations
- Ethics
- Scotland v England and Wales v Northern Ireland
- How to litigate
- Complex individual voluntary arrangements (IVAs)

“ The course provided me with an excellent understanding of the basic principles and has made me more confident ”

“ Well presented and laid out materials. I found it very engaging and informative
– *Introduction to Insolvency Certification delegates* ”

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Your key contacts:



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Senior Director
National Head of Machinery
& Business Assets (MBA)

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☎ 07701 315 380



Nick Blackwell

Senior Director
National Head of Property
Restructuring

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☎ 07979 541 236

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Supporting career development

R3 has a range of resources aimed at supporting the career development of our members, as well as attracting and nurturing those considering a career in restructuring. R3's extensive network of experienced members play a key role in promoting engagement and growth across the profession.

R3 Mentoring Scheme

Launched in 2025, R3's Mentoring Scheme connects R3 members in their early and mid-career stages with experienced professionals within the sector. This initiative provides invaluable guidance and support, helping members navigate career progression, develop key skills and gain insights from senior leaders. Whether new to the profession or seeking career growth, participants benefit from tailored support and networking opportunities.

By facilitating these relationships, R3 aims to strengthen connections within the profession and support the next generation of restructuring, turnaround and insolvency specialists.

During 2026, we aim to expand the mentoring scheme to support those studying for the Joint Insolvency Examination Board exams, those considering taking an insolvency licence for the first time and those returning to the profession after a break.

Full details on how to get involved as a mentor or mentee can be found on our website at www.r3.org.uk/mentoring.

R3 Careers guidance

New for 2026, the R3 website will introduce a dedicated area that focuses on career development within the restructuring, turnaround and insolvency profession. Aimed at new professionals and others throughout their career trajectory, the new area will highlight the range of ways to access a career within the profession, showcase the areas of specialism across the profession and provide useful resources for those seeking to understand more about what restructuring, turnaround and insolvency professionals actually do day-to-day.

R3 Bursary Scheme

R3 is dedicated to encouraging greater diversity and inclusion across our training and events. To this end we have introduced the R3 Bursary Scheme to encourage attendance at R3 events by those members for whom financial constraints would otherwise preclude taking part in opportunities for professional development in restructuring, turnaround and insolvency.

Full details on how to apply for a bursary place can be found on our website at www.r3.org.uk/bursaries.





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R3 Council members 2026

R3 council members represent our wider membership, act as ambassadors for R3 and are vital to the strategic decision-making process of R3. Council members, working together with the CEO, are responsible for the management of R3 and setting the strategy and policy direction of the organisation.

Each R3 region has a dedicated council member elected by members within their region. In addition we have up to 16 national council members who are elected by the wider membership. Council members serve a three year term from the AGM, whether elected as a regional or national council member, and may serve a total of three terms (up to nine years in total).

The President serves for a period of one year from the AGM and is selected by council members. They have to be a serving council member to be eligible to stand for President.

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Stephen Rome, Penningtons Manches Cooper LLP

Deputy Vice President

Robert Horton, R2 Advisory Limited

Immediate Past President

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Allan Cadman, Xeinadin Corporate Recovery Limited, *North West*

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Simon Edel, EY-Parthenon, *National*

Rick Harrison, Interpath Advisory, *National*

Sophia Harrison, Addleshaw Goddard LLP, *Scotland*

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R3 committees and past presidents

Policy Group

R3’s Policy Group brings together a broad cross-section of members to help shape R3’s thought leadership and policy positions on the issues that matter to the insolvency and restructuring community. The group provides expert insight on developments affecting practitioners, individuals and businesses in financial distress and it acts as a forum for debate on emerging trends and challenges.

The Policy Group also plays a key role in formulating recommendations for legislative and regulatory reform and provides input into R3’s responses to government and parliamentary consultations.

To join R3’s Policy Group, please contact ceara.roopchand@r3.org.uk for information.

Sophia Harrison (Chair), Addleshaw Goddard LLP
Eileen Blackburn, Eileen Blackburn CA
Carl Bowles, Alvarez & Marsal Europe LLP
Allan Cadman, Xeinadin Corporate Recovery Limited
Richard Clouter, 24 Capital Limited
Frances Coulson, Wedlake Bell LLP
Alison Curry, AlixPartners UK LLP
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Mike Pink, Interpath Advisory
Geoffrey Rowley, FRP Advisory Trading Limited
Henry Shinnars, S&W
Andrew Tate, Kreston Reeves LLP
Paul Williams, Kroll
Paul Zalkin, Quantuma Advisory Limited

Fraud and Asset Recovery Group

R3’s Fraud and Asset Recovery Group (FARG) brings together specialists who use the UK’s insolvency framework to investigate fraud, recover assets and secure redress for creditors. The group provides expert insights on emerging fraud issues, contributes to best-practice guidance and supports R3’s responses to government and regulatory consultations on fraud and financial wrongdoing.

To join R3’s Fraud and Asset Recovery Group, please contact lyle.horne@r3.org.uk for information.

Frances Coulson (Co-Chair), Wedlake Bell LLP
Malcolm Weir (Co-Chair)
Aziz Abdul, Addleshaw Goddard LLP
Jake Beake, BTG
Louise Brittain, Azets
Mike Dennis, Grant Thornton UK Advisory & Tax LLP
Jason Freedman, Gowling WLG (UK) LLP
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James Latham, Wedlake Bell LLP
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Nicholas Nicholson, Grant Thornton UK Advisory & Tax LLP
Christopher Purkiss, Moore Kingston Smith & Partners LLP
Heath Sinclair, Richard Long & Co
Adam Stephens, S&W

Personal Insolvency Committee

The Personal Insolvency Committee (PIC) brings together experts in the UK's personal insolvency framework to develop policy positions that support individuals in financial distress, while ensuring appropriate balance between debtors and creditors.

The committee considers the effectiveness of existing personal insolvency solutions, identifies areas for reform and contributes to R3's responses to consultations and wider policy debates affecting consumers and practitioners alike.

To join R3's Personal Insolvency Committee, please contact beth.redfern@r3.org.uk for information.

Nicky Fisher (Chair), Herron Fisher

Matthew Carter, Forvis Mazars LLP

Frances Coulson, Wedlake Bell LLP

Graeme Danby, Freeths LLP

Mark Davies, Aaron & Partners LLP

Rachel Day, Opus Business Advisory Group

Julian Donnelly, James Rosa Associates

Laura Hook, Ashtons Legal LLP

Gemma Kaplan, Pinsent Masons LLP

Sian Leonard, Birketts

Claire Middlebrook, Middlebrooks Business Recovery & Advice

Andy Nalliah, RSM UK Restructuring Advisory LLP

David Rankin, Creditfix Ltd

Peter Sargent

Jackie Stringer, Grant Thornton UK Advisory & Tax LLP

Gary Taylor, Wilkin Chapman

General Technical Committee

The General Technical Committee (GTC) deals with issues of importance and significance to the profession. It keeps all UK and relevant EU legislation under review as well as prospective legislative changes and other matters affecting insolvency law and practice.

The GTC produces high-quality technical resources for members, including technical bulletins, technical alerts and general guidance. It also supports other R3 committees and staff by providing specialist technical expertise.

The committee is multidisciplinary and includes practising insolvency practitioners, solicitors, advocates and academics, providing a breadth of expertise and experience.

To join R3's General Technical Committee, please contact beth.redfern@r3.org.uk for information.

Mark Lawford (Chair), Weil, Gotshal & Manges (London) LLP

Richard Barker, EY-Parthenon

Michelle Butler, The Compliance Alliance

Julian Cahn, Stephenson Harwood LLP

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Robert Paterson, Wedlake Bell LLP

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Stewart Perry, Fieldfisher LLP

Mike Pink, Interpath Advisory

Marcus Rea, FTI Consulting LLP

Gabrielle Ruiz, Clifford Chance LLP

Carly Sandbach, Selborne Chambers

Heather Thomas, RSM UK Restructuring Advisory LLP

Regional Communications Committee

The Regional Communications Committee (RCC) brings together regional committee chairs and regional R3 Council members to co-ordinate the provision of technical guidance and networking opportunities, and to facilitate direct engagement with members through a programme of regional events. The RCC is fundamental to R3's engagement strategy, ensuring that R3 is fully informed of issues affecting its broad membership base.

For more details about our Regional Communications Committee, please contact freddie.webster@r3.org.uk.

Stephen Rome (Chair), Penningtons Manches Cooper LLP

Thomas Bond, Isadore Goldman, *London & South East Council Member*

Allan Cadman, Xeinadin Corporate Recovery Limited, *North West Council Member*

Mark Davies, Aaron & Partners LLP, *North West Chair*

Bethan Evans, Menzies LLP, *South West & Wales Chair*

Sophia Harrison, Addleshaw Goddard LLP, *Scotland Council Member*

Paul Kings, KRE (North) Limited, *North East Council Member*

Ian Leonard, Interpath Advisory (Ireland), *Northern Ireland Council Member*

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Emma Widdowson, Addleshaw Goddard LLP, *Scotland Chair*

Jodie Wildridge, Kings Chambers, *Yorkshire Chair and Council Member*

Vacant, *Eastern Council Member*

Vacant, *Midlands Council Member*

Scottish Technical Committee

The Scottish Technical Committee (STC) focuses on issues of technical importance to the profession as they apply in Scotland. It keeps under review UK, Scottish and relevant EU legislation, as well as prospective legislative and regulatory developments.

Working closely with the General Technical Committee, the Scottish Technical Committee reviews technical materials to ensure they are relevant and applicable within the Scottish jurisdiction.

The committee is multidisciplinary and includes practising insolvency practitioners, solicitors, advocates and academics, providing a strong breadth of expertise and experience.

To join R3's Scottish Technical Committee, please contact beth.redfern@r3.org.uk.

Dorren Lurring (Chair), Teneo Financial Advisory Limited

Sian Aitken (Vice Chair), CMS Cameron McKenna Nabarro Olswang LLP

Eileen Blackburn, Eileen Blackburn CA

Sheana Campbell, Faculty of Advocates

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Louise Laing, Burness Paul

Eilidh Macewan, Anderson Strathern

Eileen Maclean, Insolvency Support Services Limited

Alisdair Macpherson, University of Aberdeen

Roderick McKellar, Alvarez & Marsal Europe LLP

Donna McKenzie-Skene, University of Aberdeen

David Menzies, ICAS

Tracey Milne, Interpath Advisory

Susan Ower, Axiom Advocates

Angela Paterson, bk plus

Smaller Practices Group Committee

The R3 Smaller Practices Group (SPG) Committee represents members based in smaller firms across the UK to ensure that R3 is fully informed of the unique issues facing sole practitioners and SMEs. The SPG Committee helps identify technical, policy and training needs of those working in smaller practices and supports the development of the programme for the annual SPG Forum.

To join R3's Smaller Practices Group Committee, please contact freddie.webster@r3.org.uk.

Maria Strong (Chair), Strong Anderson

Ian Davison, Keenan Corporate Finance Limited

Miles Hacking, Freeths LLP

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Charlotte Jobling, RG Insolvency Limited

Monica Kapur, Isadore Goldman

Andrew Kelsall, Larking Gowen

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Training and Development Committee

The Training and Development Committee delivers an excellent learning programme by qualified professionals working within the sector to meet R3's objective of supporting the insolvency profession. The committee provides an engaging and attractive programme of courses, seminars, briefings and webinars for the insolvency and restructuring profession. The committee is multidisciplinary and has a good spread of representation, both geographically and in terms of size of practice, including practising insolvency practitioners, solicitors and others working within the insolvency and restructuring profession.

To join R3's Training and Development Committee, please contact alexander.carver@r3.org.uk for information.

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Charles Turner (Co-Chair), Opus Business Advisory Group

Linton Bloomberg, Reed Smith LLP

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Mark Davies, Aaron & Partners LLP

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Alex Jay, Stewarts

Felicity Jordan, Dentons

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Daniel Leigh, Leigh Consultancy Ltd

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Nick Middleton, Burges Salmon LLP

Philip Reynolds, FRP Advisory Trading Limited

Timea Scholey, CMS Cameron McKenna Nabarro Olswang LLP

Neil Speight, Interpath Advisory

Ali Walji, EY-Parthenon

New Professionals Steering Group

The New Professionals Steering Group brings together insolvency and restructuring professionals that are in the early stages of their career to represent new professional views across all areas of R3, and to support development and networking opportunities through local and national initiatives.

Members of the steering group are co-opted from regional new professional sub-committees.

To join, please contact your regional committee chair.

Jessica Barker (Chair), Xeinadin Corporate Recovery Limited

Zoe Allen, Chadwick Lawrence LLP

Lucy Andrews, Paris Smith LLP

Maddie Archer, Birketts LLP

Nicole Davis, Edwin Coe LLP

Samantha Eustace, Interpath Advisory

Rory Mellis, Thorntons Law LLP

Karolina Struska, BTG

Maxine Walker, Addleshaw Goddard LLP

Anthony Young, S&W

Membership Committee

R3's Membership Committee deals with all aspects of membership. Key priorities include engaging with prospective and existing members, membership growth and retention, and ensuring that membership is accessible and inclusive.

The committee scrutinises all membership demographics and trends in order to advise Council and provide strategic direction, ensuring that R3 continues to represent the full breadth of the profession and provides the best value to all members.

To join R3's Membership Committee, please contact shemin.varma@r3.org.uk for information.

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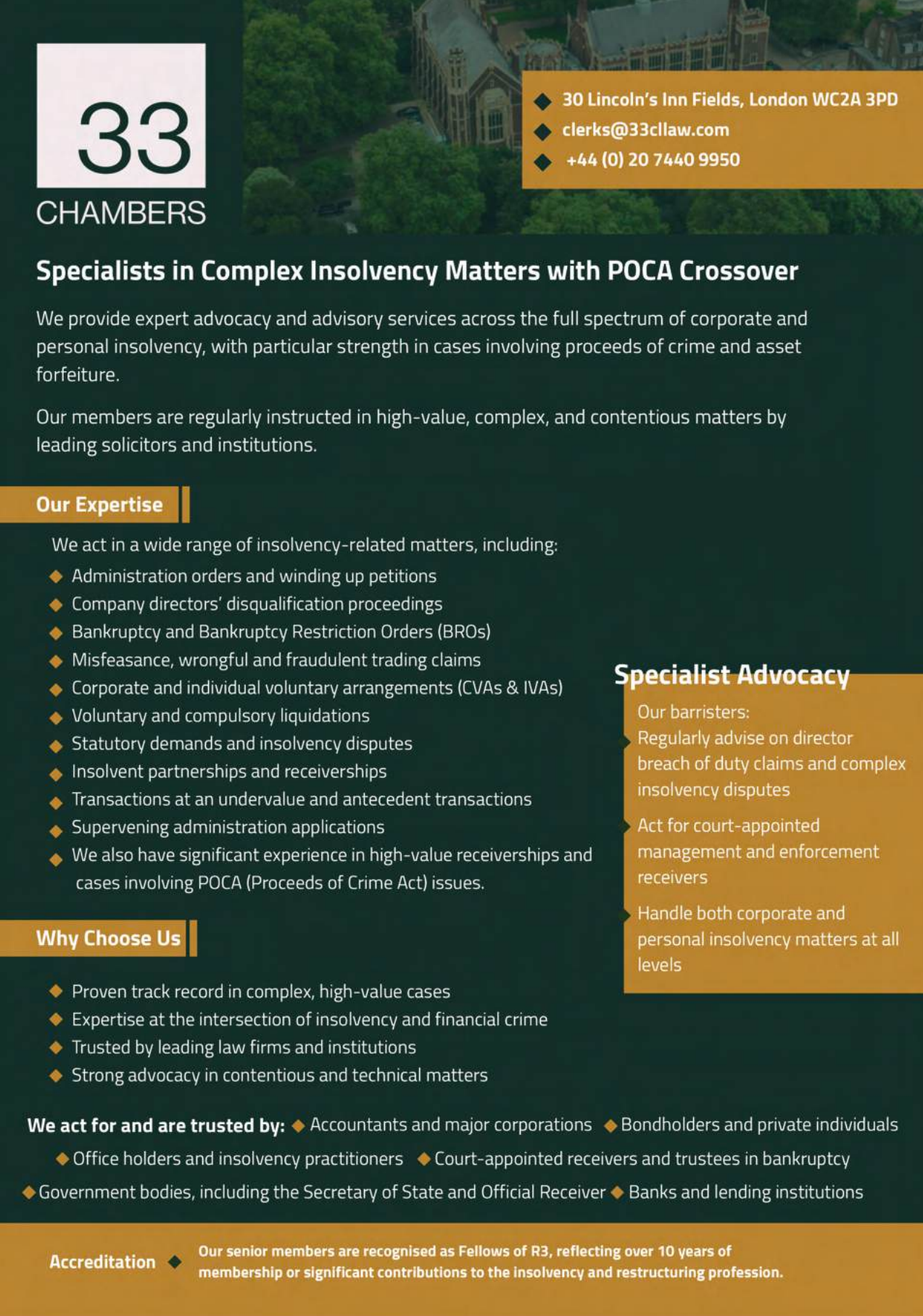
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R3 regions and contacts

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	New Professionals Group Chair Nicole Davis, Edwin Coe LLP	Women's Group Chair Ruth Thurland, Geldards LLP		

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Regional Chair Scott Murray, Keenan Corporate Finance Limited	Regional Chair Emma Widdowson, Addleshaw Goddard LLP WOSIF Chair David Meldrum, bk plus New Professionals Group Co-Chairs Rory Mellis, Thorntons Law LLP Maxine Walker, Addleshaw Goddard LLP	Regional Chair Bethan Evans, Menzies LLP New Professionals Group Chair Karolina Struska, BTG	Regional Chair Neil Stewart, Manolete Partners Plc New Professionals Group Chair Anthony Young, S&W	Regional Chair Jodie Wildridge, Kings Chambers Women's Group Chair Jacqui Murphy, Freeths LLP New Professionals Group Chair Zoe Allen, Chadwick Lawrence LLP



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Specialists in Complex Insolvency Matters with POCA Crossover

We provide expert advocacy and advisory services across the full spectrum of corporate and personal insolvency, with particular strength in cases involving proceeds of crime and asset forfeiture.

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Our barristers:

- ◆ Regularly advise on director breach of duty claims and complex insolvency disputes
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We act for and are trusted by: ◆ Accountants and major corporations ◆ Bondholders and private individuals

◆ Office holders and insolvency practitioners ◆ Court-appointed receivers and trustees in bankruptcy

◆ Government bodies, including the Secretary of State and Official Receiver ◆ Banks and lending institutions

Accreditation

◆ Our senior members are recognised as Fellows of R3, reflecting over 10 years of membership or significant contributions to the insolvency and restructuring profession.

Specialist insolvency qualifications

The principal recognised professional qualification for people wishing to specialise in insolvency and act as a licence holder is the Joint Insolvency Examination Board (JIEB) exams. A pass in its two papers is a prerequisite to becoming a fully licensed insolvency practitioner.

Joint Insolvency Examination Board (JIEB) exams

To sit the JIEB exams, you need to be a member of one of the recognised professional bodies – Insolvency Practitioners Association (IPA), Institute of Chartered Accountants in England & Wales (ICAEW) or Institute of Chartered Accountants of Scotland (ICAS).

The examinations consist of two papers:

- Paper 1 – Corporate Insolvency
- Paper 2 – Personal Insolvency

Each paper is 3.5 hours long (including reading time) and is set at degree level. Each consists of a mixture of written and numerical questions on practical insolvency issues. Candidates need to pass each paper to receive a full insolvency licence. However, candidates need only pass one examination to obtain a partial licence.

The JIEB exams test the practical knowledge and skills that insolvency practitioners use in their working lives. Past papers and the examiner's report are available to give an indication of the sort of thing that they expect to see in the answers.

Tuition and courses for the JIEB exams are supplied by various providers, details of which can be found at www.jieb.co.uk/tuition.

Full details of the JIEB exams and how to register can be found at www.JIEB.co.uk

Certificate of Proficiency in Insolvency (CPI) / Certificate of Proficiency in Personal Insolvency (CPPI)

The IPA offers the CPI and CPPI, established intermediate insolvency qualifications, to support career development in the field.

The CPI provides excellent preparation for the JIE exam, combining multiple-choice and written questions. It is a recognised qualification covering both personal and corporate insolvency and can lead to IPA membership and the MIPA designation.

A specialist paper covering insolvency legislation and procedures in Scotland is also available.

The CPPI is a significant development for personal insolvency professionals, offering equivalent recognition to the CPI.

The CPPI focuses on statutory personal insolvency procedures, with an awareness component of non-statutory options.

Both qualifications are suitable for individuals working in or interested in insolvency. Exams are held twice a year, with full details provided on the IPA website at www.insolvency-practitioners.org.uk.

The ICAEW Certificate in Insolvency

The ICAEW Certificate in Insolvency is a flexible learning programme covering the UK insolvency regime. It is primarily developed for professionals based in the UK who want to progress into a career in insolvency or strengthen their knowledge. The certificate equally benefits those outside the UK whose work touches upon the UK insolvency regime. The certificate provides essential knowledge of key insolvency principles and the skills you need to apply them.

The duration is less than 12 months.

Full details of the exam and how to register can be found on the ICAEW website at www.icaew.com/learning-and-development/academy/specialist-qualifications/certificate-in-insolvency/certificate-in-insolvency-students/certificate-in-insolvency-exam



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The Insolvency Service and the Accountant in Bankruptcy

The Insolvency Service – England and Wales

The Insolvency Service is an executive agency of the Department for Business and Trade (DBT) with headquarters in London. The service has around 2,100 staff operating from 11 regional centres across the United Kingdom and provides the means for dealing with financial failure in the economy and the misconduct that is associated with it. Its functions are to:

- administer bankruptcies and debt relief orders
- look into the affairs of companies in liquidation, making reports of any director misconduct
- investigate trading companies and take action to wind them up or disqualify the directors if there is evidence of misconduct
- investigate the conduct of directors of companies subject to formal insolvency proceedings, or that have been dissolved
- act as trustee or liquidator where no private sector insolvency practitioner is in place
- issue redundancy payments from the National Insurance Fund
- work to disqualify unfit company directors
- deal with bankruptcy and debt relief restrictions orders and undertakings
- act as an impartial source of information for the public on insolvency and redundancy matters
- advise DBT ministers and other government departments and agencies on insolvency and redundancy related issues
- investigate and prosecute breaches of company and insolvency legislation and other criminal offences on behalf of DBT.

An official receiver ('OR') manages at least the first stage of bankruptcies and companies wound up by a court. For example, they:

- collect and protect assets for creditors after someone has been made bankrupt
- find out the reasons for the insolvency
- act as trustee or liquidator where no private sector insolvency practitioner is appointed.

ORs are civil servants employed in the Insolvency Service and are officers of the court.

The Insolvency Service – England & Wales

16th Floor, 1 Westfield Avenue, London E20 1HZ, UK
T: 0300 678 0015

See page 42 for contact details for official receivers in England and Wales

The Insolvency Service – Northern Ireland

The Insolvency Service is a division within the Department for the Economy's Management Services and Regulation group.

It has a similar responsibility to that of the Insolvency Service for England and Wales, although this is under the statutory framework of Northern Ireland specific legislation and policy.

The Official Receiver in Northern Ireland

Insolvency Service,
Adelaide House,
39/49 Adelaide Street,
Belfast BT2 8FD

T: 028 9054 8531

Text Relay: 18001 028 9025 1441

E: insolvency@economy-ni.gov.uk

The Accountant in Bankruptcy – Scotland

The Accountant in Bankruptcy (AiB) is an executive agency of the Scottish Government. It is responsible for:

- administering the process of personal bankruptcy and recording corporate insolvencies in Scotland
- the determination of personal and entity bankruptcy applications
- making decisions on debt payment programme applications under the Debt Arrangement Scheme
- protecting trust deeds
- maintaining public registers of all bankruptcies, trust deeds and statutory debt payment programmes.

The Accountant in Bankruptcy

1 Pennyburn Road,
Kilwinning KA13 6SA
T: 0300 200 2600

Official receivers in England and Wales

Contact details for official receiver offices and teams. You can write to or email at:

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E: EastMidlands.OR@insolvency.gov.uk

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Yorkshire and Humber

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E: centralcaseteam.OR@insolvency.gov.uk

Public Interest Unit

L Burgess, PO Box 16664, Birmingham B2 2JQ
E: PIU.OR@insolvency.gov.uk

Telephone enquiries

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For the list of members specialising in turnaround and restructuring, go to page 185

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During this time, Johnny has built a wealth of experience working with businesses of various sizes, and developing business relationships which focus on delivering Business Finance, Recovery and Restructuring advisory services to SME businesses, Banks and Independent Funders, which led to founding J9 Advisory in 2014.

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Institute of Chartered Accountants of Scotland: Wood, Steven

Johnston Carmichael LLP: Adshead, Suzanne; Johnston, Andrew; Low, Gillian; Stirling, Colin

MBM Commercial LLP: Nellany, Jamie

Middlebrooks Business Recovery & Advice: Middlebrook, Claire **F L**

Opus Business Advisory

Group: Dale, George; Dounis, Paul **L**

Quantuma Advisory

Limited: Mitchell, Alistair

RSM UK Restructuring Advisory LLP: Baillie, Kirsty

Teneo Financial Advisory

Limited: Bowles, Conor; Keane, Kris; Lurring, Dorren **F L**

Wright Johnston & Mackenzie LLP: Munro, Alan

Elland

CB Business Recovery: Brooksbank, Christopher **F L**

Enfield

Cornerstone Business Recovery: Faik, Engin **F L**

TTR Insolvency and Restructuring Limited: Gunawardana, Kalani **F L**

Epsom

Cullen & Co: Cullen, Lauren **F L**

Exeter

Bishop Fleming LLP: Hawkins, Sam **L**; Rhodes, Malcolm **L**; Venner, Luke **L**

Francis Clark LLP: Hobson, Stephen **F L**

Kirks: Jeeves, Daniel **L**; Kirk, David **F L**

PKF Francis Clark LLP: Coleman, Lucinda **L**

Richard J Smith & Co LLP: Bailey, Sam **F L**; Frampton, Giles **H**

Trowers & Hamblins LLP: Farmer, Katie

Fareham

Leonard Curtis Business Solutions Group: Smithson, David **L**

Opus Business Advisory Group: Watling, Andrew **F L**

Farnborough

Herrington & Carmichael LLP: Musallam, James

Farnham

Marriott & Co: Allman, Thomas

Fowey

Challenge Capital Ventures: McLaughlin, Sean **F**

Gateshead

KRE (North) Limited: Kings, Paul **L**; Marshall, Lynn **F L**

Watwick

BDO LLP: Chadwick, Matthew **F L**; Hewings, Sarah; Peel, Richard

Glasgow

AAB: Howson, Judith **F L**; Rodden, Steven

Anderson Strathern: Murray, Gillian

Azets: Fennessey, James

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BTC: Pattullo, Kenneth **F L**

Brodies LLP: Li-Ting, Shirley; Watson, Nicky-Ray

BTO Solicitors LLP: Maclean, Kirsteen; Wood, Angus

Clyde Munro: Howell, Christopher **F**

Creditfix: Rankin, David **L**

Dains: Menzies, Annette **L**; Wright, Steven **L**

Ernst & Young LLP: Yuill, Gavin **F L**

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Holmes Mackillop

Solicitors: Donnelly, Craig

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Morton Fraser MacRoberts: Meek, Alan

Opus Business Advisory

Group: Cowden, Nadia; Harper, Mark **L**

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Quantuma Advisory

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Shepherd & Wedderburn

LLP: McKerrrell, Fiona

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TLT LLP: Benzie, Ainslie; Gascoyne-Day, Emma

Turnkey Computer

Technology: Ellidge, Matthew; Mills, Michelle **F**; Newell, Redmond **F**; Westmerland, Michelle; White, Darren

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Glenrothes

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Glossop

Crossfields Insolvency: Bullock, Tina **F L**

Gloucester

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Godalming

Downs Solicitors LLP: Tigwell, Alex

Grantham

Payplan: Smith, Melanie L
Payplan Bespoke Solutions Limited: Payne, Nicholas F L

Greenwich

Grant Saw Solicitors LLP: Kotecha, Bimal

Grimsby

Wilkin Chapman Rollits: Dix, Matthew L, Stack, Jennifer

Guildford

Hart Brown: Maud, Nigel F
Stevens & Bolton LLP: Corcoran, Louise; Trott, Lucy
WSM Marks Bloom LLP: Coakley, Dermot F L

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Hodgsons: Mond, David F L

Halifax

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Hamble

Claygate Holdings Limited: Wray, Colin F

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Neum Insolvency: Patel, Umang L
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Redmans Insolvency Services: Pattni, Hasmukhlal F

Haverfordwest

Enigma Resource Group: Morgan, Susan F

Heathrow

Azets: Lockyer, Michele; Masny, Samara

Hereford

Kirks Insolvency: George, Wendy
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Herne Bay

Kent Insolvency: Collier, Alison L, Ireland, Amanda F L

Hertford

Richard Long & Co: Bartlett, Christine L, Sinclair, Heath F L

High Wycombe

bk plus: Arakapiotis, Andreas L

Holmfirth

Philmore & Co: Philmore, Paul F L

Holyhead

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Horsham

Cripps LLP: Angas, William; Shadwell, Dawn F

Houghton le Spring

FRP Advisory Trading Limited: Madgwick, Martin

Huddersfield

Moorcroft Vacant Property Management: McDonald, Nigel

Hull

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Kent

Griffin Law: Edmonds, Mark

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Kilmacolm

Keptorn Solicitors Limited: Jones, Calum F

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Eileen Blackburn: Blackburn, Eileen F L

Knutsford

Asertis: Jones, Chris

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Lancaster University: Milman, David F

Leeds

Addleshaw Goddard LLP: Bates, Andy; McIntosh, Jamie; Sadler, Emma
Alvarez & Marsal Europe LLP: Bull, Joanna F L, Lynch, Alexandra; Marston, Jonny L
Armstrong Watson LLP: Probert, Ann
Aurora Recovery: Howorth, Michael F L
Azets: Amor, Jonathan F L, Oddy, Richard
BDO LLP: Anderson, Thomas; Berry, Susan L, Bromley, Ruth; Kang, Jasmin; Kershaw, James; Lempriere, Raoul; Park, Madeline; Thornton, Mark L, Waudby, Andrew; Wilson, Finlay
BTC: Ainge, Jason F L, Kenworthy, Richard L
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Barclays Corporate: Bifield, Benjamin

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Cardium Law: Chahal, Marena; Edwards, Leila

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HFV: Brown, Rick **F**; Chalcraft, David **F**; Chauhan, Neil; Rickman, Jake; Serafin, Tom

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Icknield: Smith, Stephen **F**

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James Cowper Kreston: Davies, Paul **L**; Powell, Caitlin; Raikundalia-Patel, Sonal

JR Legal Services Limited: Rossi, Jean

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All contacts within this section have their R3 member status and licensing body (where applicable) highlighted.

For the list of members, go to page 45

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Members by specialism

For a list of members by geographical location, go to page 163

All data correct at the time of publication

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Members by specialism

Insolvency and restructuring professionals specialisms

• Agriculture & fisheries

AAB: Digney, Gary
BDO LLP: Bailey, Kerry **F L**
FRP Advisory Trading Limited:
Bettany, Gordon; Thomas, Lila **L**

• Business services

Albert Goodman LLP: James, Daniel **L**
BDO LLP: Bailey, Kerry **F L**
Buchler Phillips: Buchler, David **H L**
CJ Mediation: Jones, Carolyn **F**
Five Paper: Portch, David
Fladgate LLP: Whiteson, Jeremy **F**
Garner Advisory Limited: Garner, Stuart **L**
Gazette Direct: Clough, Gregory **F**
Insolvency Company SW: Buckley, Gareth **F L**
Interco Management Ltd T/A
Insolvency Solutions: O'Connor, Michael
Janes: Hughes, David **F L**
John Peter Jark: Jark, John Peter
Leigh Consultancy: Leigh, Daniel **L**
MAPS Solutions Europe: Thomas, Tracey
MKB Law: McAlinden, David
Opus Business Advisory
Group: Boast, Mark **L**
Quantuma Advisory Limited: Burke, Brian **F L**
RMT Accountants & Business
Advisors Ltd: Walls, Eric **F L**
RSM UK Restructuring Advisory
LLP: Saidu, Edward **F L**

S P Ford & Co. Limited: Ford, Steven **F L**
S&W: Thompson, James
Wbg Services LLP: McIntyre, Gordon **L**

• Charities & not-for-profit

Forvis Mazars LLP: Boughey, Mark **F L**
FRP Advisory Trading Limited:
Reynolds, Philip **F L**
Janes: Hughes, David **F L**
Maitland Chambers: Smith, Matthew **F**
Moore Kingston Smith & Partners
LLP: Colley, Joseph **L**
Northpoint Associates: Whitehead, Greg **F L**
Opus Business Advisory
Group: Turner, Charles **F L**
PwC LLP: Baxendale, David **F L**
S&W: Easto, Mark; Ewing, Martyn **L**
Stephens, Adam **F L**
Xeinadin Corporate Recovery
Limited: Barker, Jessica **L**

• Chemicals & pharmaceuticals

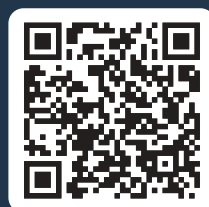
Fladgate LLP: Whiteson, Jeremy **F**
Opus Business Advisory
Group: Wilcox, Gareth **F L**
Quantuma Advisory Limited: Burke, Brian **F L**
RMT Accountants & Business
Advisors Ltd: Walls, Eric **F L**

• Construction

Alvarez & Marsal Europe LLP: Rubin, Scott **L**
Bespoke insolvency Solutions:
Harold, Peter **F L**
Bishop Fleming LLP: Venner, Luke **L**
bk plus: Moore, Chris **F**

Bridgestones: Cooksey, Robert **F L**
BTG: Little, Andrew **F L**; Powell, Huw **F L**
BusinessRescueExpert: Horner, Christopher **F L**
Carter Clark: Clark, Alan **F L**
Certus IP Solutions: Reeds, Matthew
CMB Partners UK: Price, Adam **L**
CMT Business Recovery: Talby, Samuel **F L**
Deloitte Professional Services (DIFC)
Limited: Gurung, Yungdung **F**
FRP Advisory Trading
Limited: Atkinson, Paul **F L**; Watson, Hayley **F L**; Whitwam, Paul **F L**
Garner Advisory Limited: Garner, Stuart **L**
GBP Estates: Taylor, Gary
Gordon Brothers: Readman, Stephen
Interco Management Ltd T/A
Insolvency Solutions: O'Connor, Michael
Isadore Goldman: Kapur, Monica
Larking Gowen: Green, Lee **F L**
Leonard Curtis: Deyes, Philip **F L**
Mercer & Hole: Walker, Shaun **L**
Naismiths: Betteridge, John
Northpoint Associates: Whitehead, Greg **F L**
Opus Business Advisory
Group: Boast, Mark **L**; Ranson, Mark **F L**
PKF Littlejohn Advisory Limited:
Barker, Robert; Collinge, Oliver **L**
Price Bailey LLP: Howard, Matthew **F L**
PwC LLP: Banfield, Toby **L**
Quantuma Advisory Limited:
Florence, Craig **L**
RCM Advisory Limited: Cacho, Richard **F L**

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S&W: Easto, Mark
 Voscap Business
 Recovery: Goodhew, Ian **F L**
 Wbg Services LLP: McIntyre, Gordon **L**

• Digital assets

Alvarez & Marsal Europe
 LLP: Thompson, Emma **F L**
 FRP Advisory Trading
 Limited: Conway, Dan **L**
 Grant Thornton UK Advisory & Tax
 LLP: Sidaway, Andrew
 Insolve Plus: Hinton, Lloyd **F L**
 Level Law Limited: Adams, John
 Opus Business Advisory
 Group: Manson, Allister **F L**
 Penningtons Manches Cooper
 LLP: Hill, Charlotte

• Education – Schools

Christie & Co: Thompson, Ben
 FRP Advisory Trading Limited:
 Bettany, Gordon; Whitchurch,
 Matthew **L**
 Quantuma Advisory Limited:
 Florence, Craig **L**
 Voscap Business Recovery:
 Goodhew, Ian **F L**

• Education – Further education

Christie & Co: Thompson, Ben

• Education – Higher education

AlixPartners UK LLP: Brown, Lenny
 BDO LLP: Bebbington, Scott **L**
 Kroll: Berry, Tom
 PwC LLP: Baxendale, David **F L**

• Energy & environment

Alvarez & Marsal Europe LLP: Rubin,
 Scott **L**
 Eagle Orchid Management
 Services: Armour, Neil **F**
 John Peter Jark: Jark, John Peter
 Kroll: Tan, Ricole

• Financial Services

Aon: McIntosh, Andrew
 BDO LLP: Crooks, Shane **F L**,
 Palmer, Andy **L**
 Carter Clark: Clark, Alan **F L**
 Deloitte Professional Services (DIFC)
 Limited: Gurung, Yungdung **F**
 Financial Services Compensation
 Scheme: Doy, Ian; Enright, Guy
 Five Paper: Portch, David
 Foot Anstey LLP: Rumley, Joanne **F**
 FRP Advisory Trading Limited:
 Conway, Dan **L**

Grant Thornton Advisors Limited:
 Pirie, James

Interpath Advisory: Dwyer, Joshua
F L

Kantara Restructuring
 Limited: Boyle, Paul **F L**

McDermott Will & Schulte UK
 LLP: Fennessy, Mark **F L**

Menzies LLP: Cullen, John **F L**

Office of the Official Receiver: Ridge,
 Catherine **F**

Opus Business Advisory
 Group: Manson, Allister **F L**; Turner,
 Charles **F L**

PKF Littlejohn Advisory
 Limited: Sleight, James **F L**

PwC LLP: Dickens, Peter **L**

Rackham, Nigel **F L**

Quantuma Advisory
 Limited: Wessely, Frank **F L**

R&H Restructuring (Cayman): Smith,
 Christopher **F L**; Trott, Martin **F**

RSM UK Restructuring Advisory
 LLP: Saidu, Edward **F L**

S&W: Burns, Nichola **L**; Darby, Mark
F L; Stephens, Adam **F L**

Weil, Gotshal & Manges (London)
 LLP: Lawford, Mark **F**

• Fraud

Aver Chartered Accountants:
 Cleghorn, William **F L**

Chambers Kennedy Talbot
 KC: Stancombe, Barry **F**

Financial Services Compensation
 Scheme: Doy, Ian

Gowling WLG (UK) LLP: Freedman,
 Jason

Grant Thornton UK Advisory & Tax
 LLP: Ievers, Caroline **L**; Richardson,
 Ian **F L**; Sidaway, Andrew

Griffins: Hunt, Stephen **F L**

Howes Percival LLP: Corker-Peacock,
 Morris **F**

Interpath Advisory: Oakley, Anthony
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Level Law Limited: Adams, John

MacDonald Partnership
 Limited: Aird-Brown, Libby **F L**

Mercer & Hole: Da Costa, Will

Moorfields Advisory
 Limited: Vuceljic, Milan **F L**

Quantuma Advisory Limited: Parish,
 Tom **L**

R&H Restructuring (Cayman): Smith,
 Christopher **F L**; Trott, Martin **F**

S&W: Darby, Mark **F L**

• Hotels & accommodation

Assured Hotels: Griffin, Mathew

Bridgestones: Cooksey, Robert **F L**

BTC: Mapstone, Kevin **L**

CMT Business Recovery: Talby,
 Samuel **F L**

FRP Advisory Trading
 Limited: Whitwam, Paul **F L**

GBP Estates: Taylor, Gary

Grant Thornton UK Advisory & Tax
 LLP: Smith, Shane **L**

James Cowper Kreston: Davies,
 Paul **L**

KR8 Advisory Limited: Henry,
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Leonard Curtis: Deyes, Philip **F L**

Opus Business Advisory
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PKF Littlejohn Advisory Limited:
 Barker, Robert; Collinge, Oliver **L**

Quantuma Advisory Limited: Zalkin,
 Paul **F L**

RCM Advisory Limited: Cacho,
 Richard **F L**

• Individual financial distress

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FRP Advisory Trading
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MKB Law: McAlinden, David

Parkfield Insolvency
 Limited: Jackson, Peter **F L**

Quantuma Advisory
 Limited: Murton, Daniel; Smith, Nick;
 Zalkin, Paul **F L**

• IT & technology

Buchler Phillips: Vakharia, Bhavisha

FRP Advisory Trading
 Limited: Reynolds, Philip **F L**

Insolvency Company SW: Buckley,
 Gareth **F L**

Interco Management Ltd t/a
 Insolvency Solutions: O'Connor,
 Michael

James Cowper Kreston: Russell,
 Thomas **L**

MacDonald Partnership
 Limited: Aird-Brown, Libby **F L**

Opus Business Advisory
 Group: Manson, Allister **F L**

RCM Advisory Limited: Cacho,
 Richard **F L**

• Leisure & entertainment

Bishop Fleming LLP: Venner, Luke **L**
 Buchler Phillips: Fanner, Alice
 Forvis Mazars LLP: Boughey, Mark **F L**
 FRP Advisory Trading Limited: Thomas, Lila **L**
 Xeinadin Corporate Recovery Limited: Barker, Jessica **L**

• Manufacturing & engineering

BDO LLP: McGettigan, Lexi; Peterson, Ben **L**
 BTG: Powell, Huw **F L**
 Buchler Phillips: Bryan, James
 ClashStreetCo LLP: Escott, Charles **F L**
 DL Partnership (UK) Limited: Long, Sarah **F L**
 Eagle Orchid Management Services: Armour, Neil **F**
 ELS Advisory Limited: Brown, Kevin **F L**
 FRP Advisory Trading Limited: Acland, David **F L**,
 Whitchurch, Matthew **L**
 Gordon Brothers: Readman, Stephen
 Interco Management Ltd t/a
 Insolvency Solutions: O'Connor, Michael
 KR8 Advisory Limited: Henry, Stephen
 Kroll: Tan, Nicole
 MHA: Reid, Michael **F L**
 Midlands Business Recovery: Brindley, Paul **L**
 Muras Baker Jones: Botwood, Mark **F L**

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 PBC Business Recovery & Insolvency: Pettit, Gary **F L**
 PKF Littlejohn Advisory Limited: Clancy, Stephen **F L**
 Price Bailey LLP: Howard, Matthew **F L**
 PricewaterhouseCoopers LLP: Williams, Edward **F L**
 RCM Advisory Limited: Cacho, Richard **F L**

• Media & communication

Opus Business Advisory Group: Manson, Allister **F L**
 RCM Advisory Limited: Cacho, Richard **F L**

• Medical & scientific

Delphi Care Solutions: Topia, Iqbal

• Offshore

Alvarez & Marsal Europe LLP: Sexton, Rachel **L**
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 Insolve Plus: Hinton, Lloyd **F L**
 Interpath Advisory: Oakley, Anthony **L**
 Leonard Curtis: Gerber, Leonard
 Moore Kingston Smith & Partners LLP: Bennett, Danielle
 Office of the Official Receiver: Ridge, Catherine **F**
 Opus Business Advisory Group: Manson, Allister **F L**
 Quantuma Advisory Limited: Ablett, Alex; Parish, Tom **L**

• Pensions

BDO LLP: Gibson, Matthew **F L**,
 Palmer, Andy **L**
 ClashStreetCo LLP: Escott, Charles **F L**
 Isio: Forsyth, Jill
 Menzies LLP: Cullen, John **F L**

• Proceeds of crime recoveries

Kantara Restructuring Limited: Boyle, Paul **F L**

• Professional services

FRP Advisory Trading Limited: Macnamara, Marica
 Kantara Restructuring Limited: Boyle, Paul **F L**
 Leigh Consultancy: Leigh, Daniel **L**
 Leonard Curtis: Gerber, Leonard
 Opus Business Advisory Group: Satow, Fred **L**, Wilcox, Gareth **F L**
 Pinsent Masons LLP: Mander, Bhaljinder **F**

• Public sector

AlixPartners UK LLP: Brown, Lenny
 DLA Piper UK LLP: Hill, Pippa **F**
 Howes Percival LLP: Corker-Peacock, Morris **F**
 Interpath Advisory: Slater, Gareth **F L**
 Kroll: Berry, Tom

• Real estate

Broadfield Law UK LLP: Williams, David
 CBRE: Perkin, Timothy **F**
 Colliers International Property Consultants: Hammond, Nick **F**
 FRP Advisory Trading Limited: Huartson, Claire **L**,
 Macnamara, Marica; O'Brien, Chris **F**,
 Simmons, Anthony **F L**
 GCW: Morris, Simon
 Grant Thornton UK Advisory & Tax LLP: Smith, Shane **L**
 James Cowper Kreston: Davies, Paul **L**,
 Russell, Thomas **L**
 Lambert Smith Hampton: Blackwell, Nick **F**
 Menzies LLP: Khalastchi, Freddy **F L**
 Moorcroft Vacant Property Management: McDonald, Nigel
 Moorfields Advisory Limited: Vuceljic, Milan **F L**
 Opus Business Advisory Group: Satow, Fred **L**
 PricewaterhouseCoopers LLP: Williams, Edward **F L**
 Quantuma Advisory Limited: Ablett, Alex
 RSM UK Restructuring Advisory LLP: Lee, Garry **F**
 S&W: Clarke, Liam **F**; Ewing, Martyn **L**

• Restaurants, bars & pubs

AAB: Stevenson, Sonya
 BDO LLP: Holland, Kiri **L**,
 McGettigan, Lexi
 Bespoke insolvency Solutions: Harold, Peter **F L**
 Buchler Phillips: Fanner, Alice;
 Vakharia, Bhavisha
 Certus IP Solutions: Reeds, Matthew
 CMB Partners UK: Price, Adam **L**
 ELS Advisory Limited: Brown, Kevin **F L**
 FRP Advisory Trading Limited: Acland, David **F L**, Atkinson, Paul **F L**,
 Flower, Matthew; Watson, Hayley **F L**
 Interco Management Ltd T/A
 Insolvency Solutions: O'Connor, Michael
 Menzies LLP: Khalastchi, Freddy **F L**
 MHA: Reid, Michael **F L**
 S&W: Manning, Lee **H L**
 Turpin Barker Armstrong: Bailey, Andrew **F L**

• Retail

BDO LLP: Holland, Kiri **L**
Clarion Solicitors Limited: Pratt, Alice
DL Partnership (UK) Limited: Long, Sarah **F L**

Foot Anstey LLP: Rumley, Joanne **F**
FRP Advisory Trading Limited: O'Brien, Chris **F** Simmons, Anthony **F L**

GCW: Morris, Simon

Gordon Brothers: Mukhida-Olushola, Benjamin

Moore Kingston Smith & Partners LLP: Bennett, Danielle

PwC LLP: Banfield, Toby **L** Dickens, Peter **L**

Quantuma Advisory Limited: Wessely, Frank **F L**

RSM UK Restructuring Advisory LLP: Lee, Garry **F**

• Security & defence

Deloitte LLP: Durkan, Louise **F L**

MAPS Solutions Europe: Thomas, Tracey

• Social care

Delphi Care Solutions: Topia, Iqbal
FRP Advisory Trading Limited: Flower, Matthew

• Tax

FTI Consulting LLP: Rea, Marcus
Grant Thornton UK Advisory & Tax LLP: Smallman, Adrian

• Transport & logistics

AAB: Digney, Gary
Buchler Phillips: Buchler, David **H L**
BusinessRescueExpert: Horner, Christopher **F L**
PKF Littlejohn Advisory Limited: Clancy, Stephen **F L**

• Utilities

Interpath Advisory: Slater, Gareth **F L**

Licensed insolvency practitioners – preferred size of case (£ annual turnover)

• £0-£5m

Albert Goodman LLP: James, Daniel **L**

Antony Batty: Brenner, Jeffrey **F L**

Assured Hotels: Griffin, Mathew

Augusta Kent Limited: Hawksworth, Sarah **F L**

Aver Chartered Accountants:

Cleghorn, William **F L**

BABR: Ahmad, Tom **F L**; Bailey, Paul **F L**

bk plus: Arakapiotis, Andreas **L**

Moore, Chris **F**

Bretts Business Recovery: Brett, Isobel **F L**

BTG: Kenworthy, Richard **L**; Little, Andrew **F L**

CMT Business Recovery: Coad, Robert **L**

Crowe UK LLP: Edwards, Steven **F L**

Forvis Mazars LLP: Dacre, Rebecca **F L**

GIA Insolvency Limited: Gibson, Neil **F L**

Interpath Advisory: Thielmann, Jonathan **L**

Kantara Restructuring Limited: Boyle, Paul **F L**; Murphy, Tony **F L**

Liz Bingham: Bingham, Liz **H**

Marshall Peters Manchester Limited: Palmer, Paul **F L**

Maxim IP Limited: Davenport, Andrew **F L**

Midlands Business Recovery: Brindley, Paul **L**

Muras Baker Jones: Botwood, Mark **F L**

Parkfield Insolvency Limited: Jackson, Peter **F L**

RG Insolvency Limited: Radomsky, Avner **F L**

RPG Business Recovery: Kachani, Alex **F L**

S P Ford & Co Limited: Ford, Steven **F L**

Simmonds and Company: Simmonds, Gordon **F L**

Simply Corporate Limited: Hughes, Natalie **F L**

Strong Anderson: Strong, Maria **F L**

Voscap Business

Recovery: Shearing, Abigail **F L**

Wilkin Chapman Rollits: Dix, Matthew **L**

Xeinadin Corporate Recovery Limited: Fallows, Alan **F L**

• £5m-£50m

Augusta Kent Limited: Hawksworth, Sarah **F L**

BABR: Ahmad, Tom **F L**; Bailey, Paul **F L**

bk plus: Arakapiotis, Andreas **L**

BTG: Kenworthy, Richard **L**

CMT Business Recovery: Coad, Robert **L**

Crowe UK LLP: Edwards, Steven **F L**

Dains: Wright, Steven **L**

Forvis Mazars LLP: Dacre, Rebecca **F L**

FTI Consulting: Wright, Oliver **L**

Interpath Advisory: Thielmann, Jonathan **L**

Kantara Restructuring Limited: Boyle, Paul **F L**

Leonard Curtis: Gregory, Andrew **F**

Marshall Peters Manchester Limited: Palmer, Paul **F L**

Moore Kingston Smith & Partners LLP: Colley, Joseph **L**

Opus Business Advisory Group: Davis, Paul **F L**; Lee, Gary **F L**

PKF Littlejohn Advisory Limited: Sleight, James **F L**

RG Insolvency Limited: Radomsky, Avner **F L**

S&W: Manning, Lee **H L**; Mongelard, Reena

Turpin Barker Armstrong: Bailey, Andrew **F L**

Wilkin Chapman Rollits: Dix, Matthew **L**

Xeinadin Corporate Recovery Limited: Fallows, Alan **F L**

• £50m-£500m

Alvarez & Marsal Europe LLP: Jack, Thomas **F L**

FRP Advisory Group PLC: Chubb, David **F**

FTI Consulting: Wright, Oliver **L**

Interpath Advisory: Holloway, Nick **L**; Tucker, Jim **L**

S&W: Mongelard, Reena

• £500m+

Alvarez & Marsal Europe LLP: Jack, Thomas **F L**

FTI Consulting: Wright, Oliver **L**

Interpath Advisory: Holloway, Nick **L**; Tucker, Jim **L**

PwC LLP: Kelly, David **F L**

Solicitors – Domestic law specialisms

• Asset tracing

Gowling WLG (UK) LLP: Rhodes, Joanna
Grant Thornton UK Advisory & Tax LLP: Parkin, Russ L
Isadore Goldman: Wegrzyn, Magdalena
Penningtons Manches Cooper LLP: Fox, Alex F; Hill, Charlotte
Peters & Peters Solicitors LLP: Johnson, Paul

• Charity & non-profit insolvency & restructuring

Cripps LLP: Lindley, Ian
DMH Stallard LLP: Bouette, Frank
Morton Fraser MacRoberts: Meek, Alan
Muckle LLP: Jordan, Kelly F

• Commercial dispute resolution

Addleshaw Goddard LLP: Abdul, Aziz
Ashtons Legal LLP: Beurich, Ina
Blake-Turner LLP: Cooper, Paul F
Branch Austin McCormick LLP: Searle, Ian F L
Brodies LLP: Scott, Andrew
Burness Paull LLP: Greig, Julie
Cardium Law: Edwards, Leila
Dutton Gregory LLP: Witt, Andrew
Gardner Leader LLP: Shipp, Andrew
Henderson & Jones Limited: Samani, Sophie
Howard Kennedy LLP: Dennis, Vernon F; Stratton, Rebecca
Kepstorn Solicitors Limited: Jones, Calum F
Kuit Steinart Levy LLP: Evans, Nichola; Preston, Dermot
MD Law: Kelly, Neil F
Penningtons Manches Cooper LLP: Fox, Alex F
Rosenblatt Law Limited: Binkley, Madeleine
RWK Goodman: Radcliffe, Nicola
South Square: Phillips KC, Mark F
Talbots: Turner, Stuart
Thomson Snell & Passmore LLP: Dexiades, Rico
Thorntons Law LLP: Carr, Stephanie
Thrings LLP: Henderson, Jane F

• Commercial litigation

Anderson Strathern: Murray, Gillian
BPO Insolvency Limited: O'Brien, Patrick F L
Brodies LLP: Scott, Andrew
Edwin Coe LLP: Morris, Alex
Enyo Law LLP: Leader, Jamie F
Gardner Leader LLP: Di Gioia, Michelle
Gateley Legal: King, Jenna
Gowling WLG (UK) LLP: Rhodes, Joanna
Henderson & Jones Limited: Samani, Sophie
HFW: Chalcraft, David F
Kuit Steinart Levy LLP: Evans, Nichola
Manolete Partners: Cawkwell, Andrew F; Lindley, Stuart F; Withers, Alexandra
Mishcon de Reya LLP: Hulme, Megan
Penningtons Manches Cooper LLP: Rome, Stephen
Peters & Peters Solicitors LLP: Johnson, Paul
RIAA Barker Gillette (UK) LLP: Lester, Jamie
Rosenblatt Law Limited: Binkley, Madeleine
RWK Goodman: Radcliffe, Nicola
Thomson Snell & Passmore LLP: Dexiades, Rico
Thorntons Law LLP: Carr, Stephanie
Troutman Pepper Locke (UK) LLP: Abrahams, Marc F

• Corporate insolvency & restructuring

Aaron & Partners LLP: Fleming-Cooney, Thomas
Addleshaw Goddard LLP: Abdul, Aziz
AMB Law: Bacon, Alistair F
Asertis Ltd: Dugan, Roger F
Ashtons Legal LLP: Hook, Laura
Barker Gotelee: Bradshaw, John F
Birketts LLP: Archer, Maddie
Blake-Turner LLP: Cooper, Paul F
BPO Insolvency Limited: O'Brien, Patrick F L
Brabners LLP: Lockhart, Jennifer
Branch Austin McCormick LLP: Searle, Ian F L
Brodies LLP: Watson, Nicky-Ray
BTMK Solicitors Limited: Fleming, Adam
BTO Solicitors LLP: Maclean, Kirsteen
Burgess Salmon LLP: Goodwill, Nikita
Burness Paull LLP: Greig, Julie

Clarke Willmott LLP: MacLennan, Ken
Cripps LLP: Lindley, Ian
Davidson McDonnell: Harten, Lindsey F
DMH Stallard LLP: Bouette, Frank
Downs Solicitors LLP: Millar, Christopher F
Druces LLP: Crompton, Caroline
Edwin Coe LLP: Davis, Nicole; Gilchrist, Simeon F; Morris, Alex
Enyo Law LLP: Leader, Jamie F
Freeths LLP: Taylor, Elizabeth
Freshfields LLP: Tett, Richard F
FromCounsel: Smith, Phil F
Gardner Leader LLP: Shipp, Andrew
Gateley Legal: Prasad, Aneesh; Radford, Christopher F
Geldards LLP: Thurland, Ruth F
Grant Saw Solicitors LLP: Kotecha, Bimal
Greenberg Traurig, LLP: Mulligan, Kevin
HCR Legal LLP: Brumby, Frank F L
Howard Kennedy LLP: Dennis, Vernon F; Stratton, Rebecca
Isadore Goldman: Griffin, Louise; Keitley, Nicholas F; Wegrzyn, Magdalena
Julian Dobson Solicitors: Dobson, Julian F L
KBL Solicitors: MacLennan, Kathryn F
Kennedys Law LLP: Bradshaw, Darren
Kepstorn Solicitors Limited: Jones, Calum F
Keystone Law: Bebb, Cory F L
Judge, Edward F
Kingsley Napley LLP: Cox-Chung, Tristan
Knights Professional Services Limited (t/a Knights): Sullivan, Kevin F
Knox Commercial & Insolvency Solicitors: Knox, Andrea F L
Kuit Steinart Levy LLP: Preston, Dermot
Leonard Curtis: Gregory, Andrew F
Leonard Curtis Legal Limited: Hooton, Deborah
Lester Aldridge LLP: Fitzpatrick, Oliver F
McDermott Will & Schulte UK LLP: Fennessy, Mark F L; Wood, Alexander F
MD Law: Jones, Carl; Kelly, Neil F
Mishcon de Reya LLP: Goodman, Radford F
Morton Fraser MacRoberts: Meek, Alan
Muckle LLP: Jordan, Kelly F

Myerson Limited: Ramsden, Jack
Nexa Law: Ogunshakin, Femi
Norton Rose Fulbright LLP: Coverdale, Helen
Paris Smith LLP: Pavitt, Mike **F**
Pike Restructuring: Pike, Nicholas **F**
Pinsent Masons LLP: Castle, Caroline; Mander, Bhajinder **F**; Smith, Edward **F**
RIAA Barker Gillette (UK) LLP: Lester, Jamie
SBP Law: Rechnic, Grant **F**
Sherrards Solicitors LLP: Dobson, Karen **F**
Shoosmiths LLP: Bricknell, Lisa **F**
Silverback Commercial Law Services Limited: Beard, Alison **F L**
Squire Patton Boggs (UK) LLP: Alderton, John **F L**
Talbots: Turner, Stuart
Taylor Rose: Cole, Richard
Tees Law: James-Pittau, Anaciara
TLT LLP: Hadfield, Abigail
TLT NI LLP: Logue, Brendan
Veale Wasbrough Vizards LLP: Cooke, Lisa
Ward Hadaway LLP: Love, Grahame; Ormond, Owen
Wedlake Bell LLP: Latham, James **F**; Paterson, Robert **F L**
Weil, Gotshal & Manges (London) LLP: Lawford, Mark **F**
Wright Johnston & Mackenzie LLP: Munro, Alan

• Fraud investigation

ASW Legal Limited: Whyatt, Matthew **F**
Grant Thornton UK Advisory & Tax LLP: Parkin, Russ **L**
Isadore Goldman: Oliver, Nick **F**
Mishcon de Reya LLP: Goodman, Radford **F**; Hulme, Megan

• Personal dispute resolution

Ashtons Legal LLP: Beurich, Ina
Thrings LLP: Henderson, Jane **F**

• Personal insolvency

Aaron & Partners LLP: Fleming-Cooney, Thomas
Anderson Strathern: Murray, Gillian
Ashtons Legal LLP: Hook, Laura
ASW Legal Limited: Whyatt, Matthew **F**
Barker Gotelee: Bradshaw, John **F**
Birketts LLP: Archer, Maddie
Brabners LLP: Lockhart, Jennifer
Brodies LLP: Watson, Nicky-Ray

BTMK Solicitors Limited: Fleming, Adam
BTO Solicitors LLP: Maclean, Kirsteen
Clarke Willmott LLP: MacLennan, Ken
Davidson McDonnell: Harten, Lindsey **F**
De Cotta Law: Florido, Javier
Edwin Coe LLP: Davis, Nicole; Gilchrist, Simeon **F**
Freeths LLP: Taylor, Elizabeth
Geldards LLP: Thurland, Ruth **F**
Grant Saw Solicitors LLP: Kotecha, Bimal
HCR Legal LLP: Brumby, Frank **F L**
Isadore Goldman: Griffin, Louise; Kapur, Monica; Oliver, Nick **F**
Julian Dobson Solicitors: Dobson, Julian **F L**
KBL Solicitors: MacLennan, Kathryn **F**
Kennedys Law LLP: Bradshaw, Darren
Keystone Law: Bebb, Cory **F L**; Judge, Edward **F**
Knights Professional Services Limited (t/a Knights): Sullivan, Kevin **F**
Knox Commercial & Insolvency Solicitors: Knox, Andrea **F L**
Lester Aldridge LLP: Fitzpatrick, Oliver **F**
MD Law: Jones, Carl
Myerson Limited: Ramsden, Jack
Nexa Law: Ogunshakin, Femi
Paris Smith LLP: Pavitt, Mike **F**
RIAA Barker Gillette (UK) LLP: Lester, Jamie
Sherrards Solicitors LLP: Dobson, Karen **F**
Silverback Commercial Law Services Limited: Beard, Alison **F L**
Taylor Rose: Cole, Richard
Tees Law: James-Pittau, Anaciara
TLT NI LLP: Logue, Brendan
Veale Wasbrough Vizards LLP: Cooke, Lisa
Ward Hadaway LLP: Love, Grahame
Wedlake Bell LLP: Latham, James **F**
Wright Johnston & Mackenzie LLP: Munro, Alan

• Property litigation

Broadfield Law UK LLP: Williams, David
Cardium Law: Edwards, Leila
Gardner Leader LLP: Di Gioia, Michelle
Troutman Pepper Locke (UK) LLP: Abrahams, Marc **F**
Ward Hadaway LLP: Ormond, Owen

Solicitors – Cross border law specialisms

• Asset tracing

Addleshaw Goddard LLP: Harrison, Sophia
De Cotta Law: Florido, Javier
E&G Solicitors: Eshkeri, Jonathan **F**
Mishcon de Reya LLP: Hulme, Megan
RWK Goodman: Roberts, James

• Commercial dispute resolution

Addleshaw Goddard LLP: Harrison, Sophia
Penningtons Manches Cooper LLP: Rome, Stephen

• Commercial litigation

Downs Solicitors LLP: Millar, Christopher **F**
HFW: Chalcraft, David **F**
RIAA Barker Gillette (UK) LLP: Lester, Jamie

• Corporate insolvency & restructuring

Akin Gump LLP: Russell, Barry **F**
Burges Salmon LLP: Goodwill, Nikita
DLA Piper UK LLP: Hill, Pippa **F**
Edwin Coe LLP: Gilchrist, Simeon **F**
Freshfields LLP: Tett, Richard **F**
Gateley Legal: Prasad, Aneesh; Radford, Christopher **F**
Gordon Brothers: Mukhida-Olushola, Benjamin
Greenberg Traurig, LLP: Mulligan, Kevin
Kingsley Napley LLP: Cox-Chung, Tristan
McDermott Will & Schulte UK LLP: Wood, Alexander **F**
Norton Rose Fulbright LLP: Coverdale, Helen
Penningtons Manches Cooper LLP: Brown, Rachel
Pike Restructuring: Pike, Nicholas **F**
Pinsent Masons LLP: Smith, Edward **F**
RIAA Barker Gillette (UK) LLP: Lester, Jamie
Russell-Cooke LLP: Jerrum, Simon
RWK Goodman: Roberts, James
SBP Law: Rechnic, Grant **F**
Squire Patton Boggs (UK) LLP: Alderton, John **F L**
Wedlake Bell LLP: Paterson, Robert **F L**

• Personal insolvency

E&G Solicitors: Eshkeri, Jonathan F
Edwin Coe LLP: Gilchrist, Simeon F
Penningtons Manches Cooper
LLP: Brown, Rachel
RIAA Barker Gillette (UK) LLP: Lester,
Jamie
Russell-Cooke LLP: Jerrum, Simon

Barristers – Domestic law specialisms

• Arbitration

Selborne Chambers: Kitson KC,
Justin

• Charity / non-profit insolvency & restructuring

Maitland Chambers: Smith, Matthew
F

• Commercial litigation

Kings Chambers: Latimer, Andrew
New Square Chambers: Perring,
Justin
Radcliffe Chambers: Weaver KC,
Matthew
Selborne Chambers: Kitson KC,
Justin
South Square: Phillips KC, Mark F
Tanfield Chambers: Meyer, Birgitta
Trinity Chambers: Stubbs, Richard F
XXIV Old Buildings: Hocking, Ryan F

• Corporate insolvency & restructuring

39 Essex Chambers: Horton, Thomas
Guildhall Chambers: Passfield,
Simon F
Kings Chambers: Doyle, Louis

New Square Chambers: Laville,
Roger; Perring, Justin
Radcliffe Chambers: Weaver KC,
Matthew
Selborne Chambers: Cockburn,
Thomas
South Square: Darcy, Roseanna
Tanfield Chambers: Meyer, Birgitta
Trinity Chambers: Stubbs, Richard F
Wilberforce Chambers: Holmes,
Jamie
XXIV Old Buildings: Hocking, Ryan F

• Personal insolvency

39 Essex Chambers: Horton, Thomas
Guildhall Chambers: Passfield,
Simon F
Kings Chambers: Doyle, Louis
Selborne Chambers: Cockburn,
Thomas
Tanfield Chambers: Meyer, Birgitta
Wilberforce Chambers: Holmes,
Jamie

• Property litigation

Kings Chambers: Latimer, Andrew
New Square Chambers: Perring,
Justin

Barristers – Cross border law specialisms

• Arbitration

Five Paper: Dhillon, Amardeep
South Square: Brown KC, Rory

• Commercial litigation

Five Paper: Dhillon, Amardeep
New Square Chambers: Perring,
Justin
South Square: Alexander, David;
Brown KC, Rory

• Corporate insolvency & restructuring

New Square Chambers: Laville,
Roger; Perring, Justin
South Square: Alexander, David;
Brown KC, Rory; Darcy, Roseanna

• Personal insolvency

Axiom Advocates: Ower, Susan F

• Property litigation

New Square Chambers: Perring,
Justin

Asset sales and valuation services



Williams and Partners

• Buildings & land



Colliers

CAPA: Sweeney, Tony
CBRE: Perkin, Timothy F
Christie & Co: Jacobs, Stephen F

Colliers International Property
Consultants: Hammond, Nick F

Fraser Real Estate: Pitt, Joseph F
Gordon Brothers: Craig, Paul
Lambert Smith Hampton: Blackwell,
Nick F; Nattress, Nigel F

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Nick Hammond | 07717 652 778 | nick.hammond@colliers.com

• **Business sales**



Christie & Co: Jacobs, Stephen **F**
European Valuations: Dunbar, Andrew
Gordon Brothers: Craig, Paul; Weekes, Neal **F**; Witten, Tom
Hilco Valuation Services: Kerr, Steve
JPS Chartered Surveyors: Isaacs, Mark
Lambert Smith Hampton: Cutting, Roger **F**; Nattress, Nigel **F**
Landwood Group: Bailey, Mark **F**
Marriott & Co: Allman, Thomas

• **Intellectual property**

European Valuations: Dunbar, Andrew
Gordon Brothers: Craig, Paul
Hilco Valuation Services: Kerr, Steve
JPS Chartered Surveyors: Isaacs, Mark
Marriott & Co: Allman, Thomas

• **Plant, equipment & machinery**



European Valuations: Dunbar, Andrew
Gordon Brothers: Acton, James **F**; Craig, Paul; Weekes, Neal **F**; Witten, Tom
JPS Chartered Surveyors: Isaacs, Mark
Lambert Smith Hampton: Cutting, Roger **F**
Landwood Group: Bailey, Mark **F**
Marriott & Co: Allman, Thomas

• **Stock & inventory**

European Valuations: Dunbar, Andrew
Gordon Brothers: Craig, Paul; Weekes, Neal **F**
JPS Chartered Surveyors: Isaacs, Mark
Marriott & Co: Allman, Thomas

• **Transport assets**

European Valuations: Dunbar, Andrew
Gordon Brothers: Acton, James **F**; Craig, Paul; Weekes, Neal **F**
JPS Chartered Surveyors: Isaacs, Mark
Marriott & Co: Allman, Thomas

Other asset realisation services

• **Debt collection / credit management**



Debt Recovery Bureau LLP: Bowler, Neil
Gordon Brothers: Craig, Paul
J9 Advisory: Abraham, Johnny **F**
Naismiths: Betteridge, John



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• Overpayments recoveries

Debt Recovery Bureau LLP: Bowler, Neil

Litigation finance

• ATE

Factor Risk Management Limited: Davey, Tom

RIAA Barker Gillette (UK) LLP: Lester, Jamie

• Third party litigation funding

Asertis Ltd: Dugan, Roger F

Factor Risk Management Limited: Davey, Tom

Henderson & Jones Limited: Jones, Gwilym

Manolete Partners: Cawkwell, Andrew F; Fergusson, Richard F; Lindley, Stuart F; Vincent, Dominic F; Withers, Alexandra

Quantuma Advisory Limited: Onalaja, Cassy

RIAA Barker Gillette (UK) LLP: Lester, Jamie

Debt finance – amount

• £0m-£5m

Gordon Brothers: Craig, Paul
J9 Advisory: Abraham, Johnny F

• £5m-£50m

J9 Advisory: Abraham, Johnny F

Other services to the profession

• Asset tracing

Alvarez & Marsal Europe LLP: Sexton, Rachel L

Assist Investigations: Morris, Erika

Central Associates: Hatton, Bee

Chambers Kennedy Talbot

KC: Stancombe, Barry F

Equivio: Chatfield, Jonathan

Grant Thornton UK Advisory & Tax

LLP: levers, Caroline L; Lisle, Chris

Keenan Corporate Finance

Limited: McKenna, Thomas L

Kroll: Harrison, Jen

S&W: Lawrence, Saskia

Silverbridge Intelligence: Pledsted, Nick

• Compliance

RMCS LTD
Compliance consultancy

RMCS LTD

BTG: Kerr, Christine F

Chartered Accountants

Ireland: Moore, Laura-Michelle

Clearway Group Limited: Reid, Billy

Compliance On Call: Burch, Bill F

Gazette Direct: Clough, Gregory F

Insolvency Support Services

Limited: Maclean, Eileen L

Strong Anderson: Strong, Maria F L



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• **Digital forensics**



MD5
MD5 Ltd:
Coleman, Andrew

Prism 339: Locke, Michael

• **Employee claims handling**

Clumber Consultancy: Milton, Paul;
Toms, Darren

ERA Solutions: Myatt, Fiona

• **Fraud investigation**

FRP Advisory Trading
Limited: Herbert, Russell
Grant Thornton UK Advisory & Tax
LLP: Lisle, Chris

Keenan Corporate Finance
Limited: McKenna, Thomas **L**

Kroll: Harrison, Jen

Larking Gowen: Green, Lee **F L**

Mercer & Hole: Da Costa, Will

Prism 339: Locke, Michael

S&W: Lawrence, Saskia

Silverbridge Intelligence: Plested,
Nick

• **Insurance**



Aon:
Easdown, Sadie; McIntosh,
Andrew

Marsh Limited: Howard, Kate;
Humphreys, Adam; Parkes, Zoe;
Stockdale, Alan

• **Marketing & advertising**

Gazette Direct: Clough, Gregory **F**

• **Mediation**

CJ Mediation: Jones, Carolyn **F**

Dutton Gregory LLP: Witt, Andrew

PBC Business Recovery &

Insolvency: Pettit, Gary **F L**

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Restructuring**

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Mark Sanderson
Managing Director
+44 (0) 7557 295162
mark.sanderson@aon.co.uk

• Payments / banking services



Metro Bank: Van Zijl, Andre

• Pensions consultancy

BDO LLP: Gibson, Matthew [F](#) [L](#)

Clumber Consultancy: Milton, Paul;
Toms, Darren

Isio: Forsyth, Jill

• People tracing / surveillance

Assist Investigations: Morris, Erika

Central Associates: Hatton, Bee

Equivio: Chatfield, Jonathan

• Pre-pack evaluations

AMB Law: Bacon, Alistair [F](#)

AMlable: Morgan, Alison [L](#)

Compass Evaluator Reports
Limited: Murphy, Kevin [L](#)

J9 Advisory: Abraham, Johnny [F](#)

Laurus Business Advisory
Services: Calverley, Timothy

• Process serving

Assist Investigations: Morris, Erika

Equivio: Chatfield, Jonathan

• Regulation

Compliance On Call: Burch, Bill [F](#)

Institute of Chartered Accountants
of Scotland: Wood, Steven

Interpath Advisory: Wisbey, Ali

• Security – property

Clearway Group Limited: Reid, Billy

Equivio: Chatfield, Jonathan

J9 Advisory: Abraham, Johnny [F](#)

Moorcroft Vacant Property
Management: McDonald, Nigel

• Training

Chartered Accountants

Ireland: Moore, Laura-Michelle

FTI Consulting LLP: Rea, Marcus

Insolvency Support Services

Limited: Maclean, Eileen [L](#)

Marsh Limited: Howard, Kate; Parkes,
Zoe

Shoosmiths LLP: Bricknell, Lisa [F](#)

• Turnaround management

FTI Consulting: Wright, Oliver [L](#)

J9 Advisory: Abraham, Johnny [F](#)

Kroll: Tan, Ricole

LSS Group: Merricks, Andy

Mercer & Hole: Walker, Shaun [L](#)

Opus Business Advisory

Group: Bamforth, Heather [F](#)

S&W: Thompson, James

Simmonds and

Company: Simmonds, Gordon [F](#) [L](#)

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BTG

Level 33, 1 Canada Square, Canary Wharf, London, E14 5AB, UK
T: 020 7516 1500 E: enquiries@btguk.com
W: www.btguk.com

UK Contacts

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ric.traynor@btguk.com

CEO

mark.fry@btguk.com

National Managing Partner | Restructuring

julian.pitts@btguk.com

London

paul.appleton@btguk.com
kirstie.provan@btguk.com
richard.toone@btguk.com

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mark.malone@btguk.com

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kris.wigfield@btguk.com
andrew.little@btguk.com

North West

paul.stanley@btguk.com
dean.watson@btguk.com

Scotland

thomas.mckay@btguk.com

South West and Wales

julie.palmer@btguk.com
huw.powell@btguk.com

South East

louise.baxter@btguk.com
lee.death@btguk.com

Offices

For a full list of offices, please visit www.btguk.com

International Contacts

mark.fry@btguk.com
adrian.hyde@btguk.com
andrew.andronikou@btguk.com
david.rubin@btguk.com
paul.appleton@btguk.com

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We use our expertise to enhance, protect and realise the value of our clients' businesses, assets and investments. Turning complexity into clarity, we support clients in funding and delivering their projects and navigating periods of challenge and change.

Integrated expertise

BTG integrates financial and real estate advisory expertise across eight seamless service lines. This shapes trusted and tailored solutions for every stage of our clients' journeys.

With over 1,400 experts, including 150+ senior leaders, clients benefit from one team that brings both depth and insight to their most complex challenges.

Restructuring

Restructuring and recovery services to support businesses and stakeholders through challenging times by realising value and regaining control.

Our restructuring services include:

- **Business restructuring and turnaround**

A comprehensive offering comprising contingency planning, corporate simplification, optimised exit planning, and company turnaround, giving you support no matter where in the life cycle your business is.

- **Contentious insolvency and asset recovery**

Combining insolvency expertise with forensic tools to uncover the truth when insolvency proceedings become contentious. We work quickly to protect value, manage risk, and deliver results.

- **Corporate insolvency**

Forward-thinking strategic advice for corporations dealing with financial and operational challenges. We advise on turnaround and closure options, always grounded in commerciality and viability.

- **Creditor services**

Assisting creditors during formal insolvency proceedings, helping to protect their positions and ensure every viable avenue for maximising recovery is pursued.

- **Personal insolvency**

Providing solutions to individuals faced with personal insolvency. We work alongside you to explore your options and give you the best chance of securing a stable financial future.

- **Restructuring plans**

Guiding and advising companies through the court-sanctioned framework, to reach binding compromises with creditors, enabling them to stabilise, restructure, and move forward with confidence.



Financial Advisory

Expert advice that navigates a path to success and a stronger future by developing strategy, evolving leadership, optimising profitability and maximising capital.

Deal Advisory

End-to-end deal expertise to derisk and improve deals for strategic growth or exit through corporate finance, M&A and transaction services.

Funding and Insurance

Tailored finance and insurance solutions to drive and protect sustainable success by understanding what distinguishes your business from its competitors.

Agency and Auctions

Expert agency and auction services to quickly unlock value from property, businesses and assets through strategic marketing and seamless execution.

Valuations and Asset Advisory

Delivering confidence in true value with RICS-certified valuations and bespoke advisory services across lease strategy, asset recovery and restructuring.

Projects and Developments

Planning and delivering compliant and sustainable projects with comprehensive architectural design, building consultancy, and specialist services.

Property Management and Insurance

Insuring and ensuring that property portfolios perform with full-service commercial property management, vacant property.

National and international reach

We connect our clients to a network of experts across 60+ UK locations. We also operate offshore offices in Jersey, Guernsey, the British Virgin Islands, Gibraltar, and Isle of Man.

We provide a gateway to global expertise through our BTG international offices and BTG Global Advisory, our international business and financial advisory group.

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Our reputation is built on a relentless commitment to delivering the results that count. We've earned the confidence of businesses, financial institutions, professional advisers, not-for-profit organisations, and individuals across the UK and internationally.

At BTG, we don't just advise – we act, putting our *expertise into action*.



EY-Parthenon

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E: hleslie@parthenon.ey.com

W: www.ey.com/en_uk/insights/restructuring-turnaround

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Turnaround and Restructuring
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We have been helping organisations navigate disruptive challenges in their various forms for more than 40 years, providing trusted leadership in critical and complex situations to rapidly transform, create, preserve and recover value.

EY-Parthenon teams provide experienced problem solvers with situational experience and deep sector insights to provide solutions when timescales are narrow.

Global reach with over 25,000 professionals and presence in over 150 countries – paired with local expertise – enables EY-Parthenon to deliver critical services to some of the world's most significant organisations, small and large, demonstrating an ongoing commitment to delivering long-term value to clients.

The teams often lead in developing tailored solutions to address the most complex problems. These can involve the following service offerings:

- Simplifying corporate structures
- Pensions strategy and transactions advice
- Liquidity and working capital improvement
- Performance improvement and value creation
- Fix, Sell, Close solutions
- Private equity value preservation
- Capital solutions and debt advisory
- Non-performing loan services
- Board Advisory
- CRO
- Operational restructuring and turnaround
- Crisis stabilisation
- Liability Management Exercises
- Financial restructuring advisory
- IBR and Common Platform
- Accelerated M&A
- Contingency planning, insolvency options and implementation
- Emergency funding
- Entity priority analysis
- Court driven cram downs – schemes and restructuring plans
- Relevant alternative reports

Kroll

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About Kroll

Kroll's Restructuring practice is a trusted partner to stakeholders navigating financial distress and operational challenges. With more than 400 professionals worldwide, we combine global reach with local expertise to deliver solutions that stabilise businesses, protect assets and maximise recoveries.

We are recognised as one of the most prominent restructuring firms in the market, with deep expertise in cross border restructurings, asset recovery and enforcement strategies. Our senior professionals bring hands on leadership in complex situations, guiding stakeholders through crisis management, value preservation and financial stabilisation.

What sets us apart are three structural advantages that enable our team to act decisively and effectively:

1. We operate as a true global firm under one balance sheet, ensuring seamless collaboration across borders
2. Our managing directors regularly take directorships to lead turnarounds or effect recoveries through corporate control
3. We are often comfortable acting without indemnities, reflecting our confidence and alignment with client outcomes

These strengths are reinforced by Kroll's broader capabilities in valuation, investigations and claims administration, allowing us to deliver integrated solutions that restore transparency, preserve value and unlock potential. Our continued growth strategy focuses on acquiring industry leading talent and expanding into key markets, ensuring we remain at the forefront of complex restructuring engagements.

Restructuring Solutions at Kroll

- Financial and Operational Restructuring
- Insolvency
- Directorships and Chief Restructuring Officer
- Business Transformation
- Asset Recovery and Enforcement
- Advisory
- Fund Solutions
- Managed Exit
- Real Estate Advisory

Recent Awards

Double winners at the GRR Awards 2025:

- Winner: Debtor-side Non-Law Firm Adviser of the Year
- Ranked #1: GRR 100 Advisory Firms

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We are trusted restructuring and licensed insolvency practitioners operating across Central Scotland and North-east England. We support businesses, creditors and individuals through periods of financial challenge, with the empathy, expertise and practical solutions to achieve the best outcomes.

Our goal is to ensure you know what's involved in the process, how to deal with financial challenges and what consequences can arise from insolvency, and to make sure everything is jargon-free and easy to understand. You can trust us to be honest, caring and understanding. We will put our arm around you and guide you through the entire process.

For companies, we provide sound advice to company directors in difficulty. We help you navigate the complex world of administration, liquidation, company restructuring and advise on each step of the process, whilst first setting out a roadmap to follow.

For creditors, we clearly set out the history of the situation, what led up to the insolvency event and clearly set out what the returns could be. We have experts on hand to provide information as and when required.

For individuals, we can set up Trust Deeds, Individual Voluntary Arrangements or file for sequestration.

Middlebrooks began trading in 2015 and we have grown while providing fresh, non-judgemental services for our clients. From the outset, we worked to achieve the Investors in People accreditation and we were delighted to be awarded the Silver Investors in People Award in June 2019, and at reaccreditation in 2022 we were thrilled to be awarded the Gold Standard. This globally recognised standard shows our commitment to people, our employees and an outperforming place to work – with a clear commitment to continued success. Our most recent award is to become the Best UK Insolvency Advisory Firm 2026 in the Global M&A Today Awards.

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OPUS ADVISORY GROUP

Largest independently-owned restructuring and insolvency firm in the UK

Opus delivers multi-disciplinary services at scale, while preserving a boutique, client led ethos. Across the Group, our divisions work with clients to deliver on their objectives, enhance value and attain the best possible outcomes. Our service delivery model combines fresh thinking with specialist skills to facilitate the next steps of the client's business journey; and whilst each of our divisions run independently, all work together to tailor services to each requirement.

Restructuring and Insolvency

Our corporate insolvency specialists primarily focus on supporting businesses in their recovery but can also undertake all aspects of restructuring and insolvency. Our licensed insolvency practitioners provide advice across all insolvency procedures and act as office holder where appropriate.

Alongside our extensive experience in delivering on global cross-border assignments, we also have Partners who are Licensed Insolvency Practitioners in Qatar, authorised by the Qatar Financial Centre Authority. Our **corporate simplification team** work with businesses looking to realise their equity investment, whether in preparation for sale, re-organisation, simplifying complex group structures, reducing risk and cost of dormant companies, supporting retirement, or closure to access potential tax reliefs. Our **property recovery & advisory team** receive instructions from a variety of lenders, providing a practical, commercial and cost-sensitive approach to all property portfolio matters, including land and property receiverships. Our **contentious insolvency and investigations team** specialise in asset recovery and litigation (UK and complex cross-border matters), with a proven track record of achieving significant recoveries for insolvent estates and returns to creditors.

Our **client services team** support clients by alleviating the administrative burden imposed on creditors throughout the insolvency process. They attend creditor meetings on the creditor's behalf and report on the likely debt recovery.

Our **personal insolvency team** support individuals unable to repay debts, providing advice on personal insolvency solutions including IVAs, Bankruptcy and Protected Trust Deeds.

Strategic Advisory

Working with clients ranging from large corporates through to owner-managed businesses and individuals, our advisory teams tailor their approach to different priorities and operating models. Our people are not only specialists in their roles but also bring significant cross-sector experience. Growth related services include M&A, funding solutions (including business grants), equity and debt advisory, with teams focused on optimising a company's position and facilitating the acceleration of their business plans towards the next growth stage.

This division also includes a team of turnaround specialists who support clients through cash & liquidity management, working capital optimisation, business plan reviews, strategic planning, financial restructuring and restructuring plans.

Forensic Accounting

Delivering expert evidence and tackling financial crime, the team supports businesses and individuals through actual or anticipated disputes and litigation. Our expert witnesses have experience in a wide variety of industries and jurisdictions. We deliver detailed analysis of financial information to support legal decisions and help businesses resolve complex financial issues. Our team carries out forensic investigations on behalf of businesses, lawyers, barristers, high-net-worth individuals, insurers and regulatory bodies. We have experience in both large-scale, multi-jurisdictional investigations as well as discreet and covert investigations into alleged fraud matters.

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Our Locations

For full office contact details and the main points of contact for each office, go to www.opusllp.com/contact-us.

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Opus has insolvency practitioners authorised to accept insolvency appointments within the Qatar Financial Centre.

Opus is a member of GGI which is a world-wide association of experienced professionals to support companies on a global scale.



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The Firm

PwC is one of the leading professional services networks in the world, delivering outstanding client service across audit, tax, advisory and consulting.

Purpose matters – We are a hugely diverse business, but our purpose – to build trust in society and solve important problems – anchors everything we do. Our values define who we are, what we stand for and how we behave.

Size matters – We operate the largest insolvency and restructuring practice in the UK, with over 60 partners and a diverse team of more than 600 professionals.

Local know-how matters – This includes a regionally focused team of more than 250 restructuring professionals based in offices across the UK, providing local insight, intelligence and connectivity to help shape our approach and tailor our solutions.

Global know-how matters – Additionally, our market leading global restructuring and insolvency network consists of circa 200 partners and more than 2100 professionals based across 80 country locations worldwide. Our team has extensive experience in the market and at PwC. This familiarity with each other enables us to deliver a seamless global solution at speed.

We empower our people with digital skills, champion diversity and inclusion to promote social equality and build an environmentally sustainable business. Tackling these important issues challenges us to innovate and solve problems creatively, which is central to our culture of delivering exceptional value for our clients and those stakeholders most at risk in restructuring scenarios.

Our services

Support regardless of size – We assist our clients to overcome operational and strategic challenges of varying complexity by delivering pragmatic, hands-on solutions. We support businesses of all sizes, from family enterprises to complex global institutions, drawing together the experience and specialist skills from the PwC restructuring and insolvency team, and the wider firm to deliver a full range of services as part of a restructuring package. This means that we have the confidence to be able to support clients whatever challenge they might be seeking to overcome.

Value at pace – Across our business we operate at pace, work openly and collaboratively with all stakeholders and seek to create or preserve value for our clients in all our assignments, including the deployment of large teams at speed if required.

Innovate and collaborate – Our continued drive to innovate by leveraging technology and digital solutions means we deliver valuable insights to our clients through interactive data visualisations, dynamic project management tools and collaboration digital platforms.

Stakeholders first – We believe it's not just what we do, but how we work with all stakeholders to exhaustively assess all options then deliver successful outcomes across all our restructuring markets that makes the real difference and defines us.



1. Financial restructuring & insolvency

Liability management and beyond – Our financial restructuring team assists corporate clients of all sizes across the UK and internationally, but also creditors, investors and key external stakeholders (such as regulators, government bodies, tax authorities and many others) with all aspects of restructuring advice and liability management, from liquidity management, debt and equity financing, solvent restructuring, stakeholder management and negotiations to managed exits. Our hands-on approach always combines situational restructuring experience with industry expertise from around the firm.

Complex stakeholder management – Clients engage our services due to our sustained success in providing rapid, workable solutions to lenders, creditors, borrowers, companies, sponsors, regulators and individuals in troubled financial situations. We identify problems, gain stakeholder cooperation, and implement them with ease and precision.

Technical and sector expertise – We are able to draw on the wealth of technical and sector insight and expertise that exists across PwC, which is increasingly important in a dynamic and increasingly complex business environment. We are also particularly experienced in complex stakeholder management and finding restructuring solutions among stakeholder groups with divergent interests across multiple territories.

Experience matters – We are experts in the development and delivery of restructuring plans, CVAs and schemes of arrangement across all industries.

Rapid global response – Additionally, we can rapidly deploy cross-border services to our clients wherever they are due to our global reach. But we always have local expertise, with our professionals on hand to provide specialised restructuring and insolvency services, applying intelligence, connectivity and awareness of local market dynamics, sectors and jurisdictional nuances.

2. Operational restructuring and Chief Restructuring Officer (CRO+) offering

We work with clients to support cash and liquidity shortfalls, manage business continuity disruption and implement cost reduction strategies in both the private and public sectors.

Our CRO+ and turnaround director network enables us to place experienced professionals directly within the business in executive or critical support roles. Recent clients have included national logistics providers, financial institutions, public sector bodies, retail and consumer businesses and many more.

Key services include:

- Cost reduction and transformation
- Strategy and options planning
- Working capital management
- Independent financial baseline review
- CRO+ services / turnaround panel
- Supplier distress recovery / supply chain resilience
- Crisis management
- Programme management and PMO

3. Corporate Liability restructuring

Long-tail Liabilities and Solvent Solutions – Our global insurance restructuring team, with access to over 200 specialists, provides restructuring and operational consulting for insurers with legacy business and corporates with long-tail or complex liabilities. We have extensive experience in implementing schemes of arrangement in the insurance market and possess the technical expertise to handle insurance and run-off scheme insolvencies when solvent solutions are not viable.

Pensions Support – Our award-winning Pensions Employer Covenant and Restructuring team delivers comprehensive pension restructuring services to sponsors and trustees of defined benefit schemes. We support global groups, family businesses, not-for-profits, local governments, and industry-wide schemes, offering services from covenant reviews to scheme setup, leveraging deep market, actuarial, and investment expertise.

Key services:

- Insurance M&A, run-off, and loan portfolio advisory
- Long-term liability restructuring and claims management
- Insurance insolvency and Executed Managed Solutions
- Pension employer covenant assessment and restructuring
- DB consolidators, end-game solutions and PPF levy services
- Stakeholder engagement and Integrated Risk Management



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The Group

S&W works with businesses and individuals to navigate challenges, unlock potential and achieve the extraordinary. Since 1881, we've been a trusted partner, supporting clients with complex needs and shaping solutions that make a difference. In a changing world, we are a consistent presence, building lasting relationships and serving our clients across the UK, around the world and over generations. For companies, private clients and families, we're here to help build a better future.

As one of the UK and Ireland's fastest growing accountancy and advisory firms, with over 2000 colleagues across offices in 18 towns and cities, S&W provides support across every stage of business and season of life.

Restructuring Services

Our specialist team of accountants, restructuring professionals and insolvency practitioners works closely with businesses experiencing financial challenges or distress to preserve and enhance value where possible. We support directors, management teams and those affected by businesses in financial or operational distress, such as secured lenders, customers or suppliers, to enhance their position or recovery. We provide clear, pragmatic advice, drawing on the experience of our diverse team across S&W to provide stakeholders with the best possible outcomes. Central to our service is access to partners and senior staff for stakeholders throughout the life of an assignment.

Range of Services

- Transformation and turnaround: helping stretched or underperforming businesses to resolve issues with tailored support from cash and liquidity services, including accelerated M&A, to operational restructuring.
- Contingency planning and options reviews including rescue-focused insolvency solutions if necessary.
- Solvent restructuring: assisting corporate groups and individuals with simplifying their corporate affairs, tax-efficient group restructurings or company closures following an exit, sale of trading assets or retirement.
- Corporate and personal insolvency procedures: choosing the right solutions to protect and enhance the overall position of stakeholders in all processes.
- Contentious insolvency and asset-tracing: where there are claims to be brought or concerns about assets being diverted, we specialise in their pursuit with support from our forensic accounting specialists.
- Creditor services: helping creditors make their claims and protect their interests in proceedings in which we are not appointed.
- Pensions advisory: advising management or trustees in respect of issues arising from occupational pension scheme obligations.

International Reach

S&W is a founding member of CLA Global, a market-leading international accounting network of independent firms. CLA Global serves clients in over 100 countries, focusing on privately-owned international businesses and their owners. Through this global network and our breadth of experience, we offer a truly international service for your business, whether you are expanding overseas, moving into the UK or already operating internationally.

S&W is regulated by the Institute of Chartered Accountants in England and Wales.

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The firm

CRI is Cyprus' leading firm in insolvency, corporate recovery and turnaround services. Our team of highly skilled professionals brings extensive experience across both local and cross-border engagements, including insolvencies, restructurings, asset tracing and complex multi-jurisdictional fraud investigations. We advise on both solvent and insolvent liquidations across common law and other jurisdictions.

Cross-border experience

Operating from Cyprus and the United Arab Emirates, we combine deep local insight with broad cross-border expertise.

Our multidisciplinary team includes experienced insolvency practitioners, lawyers, accountants and investigators with proven technical capability and global exposure. We are licensed in multiple jurisdictions, including England, Cyprus and Romania and are also included on the approved lists of Insolvency Practitioners for the DIFC and ADGM.

We are committed to delivering practical, commercially focused solutions tailored to complex and evolving challenges.

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At Grant Thornton UK Advisory & Tax LLP, our Restructuring, Insolvency, Asset Recovery and Forensics team delivers clear, practical solutions to financial challenges.

With 40+ partners and more than 450 specialists across the UK and offshore centres, we're trusted by lenders, investors and management teams to manage distress, investigate fraud and support effective restructuring. Our award winning mid market experience, international reach and sector expertise ensure coordinated, efficient delivery in complex situations.

Our expertise includes:

- Restructuring advisory and insolvency
- Cross-border and contentious insolvency
- Debt advisory, fundraising and accelerated M&A
- Financial services restructuring and insolvency
- Pensions advisory services
- Corporate simplification
- Contentious asset recovery
- Forensic investigations and litigation support

Our key sectors include:

- Financial services
- Manufacturing, industrials and automotive
- Pharma and healthcare
- Real estate and construction
- Consumer, leisure and hospitality
- Education
- Energy and natural resources
- Regulated industries

For our UK and international offices visit
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About us

Kantara acquired Harrisons and effectively operates as a successor firm. Harrisons was established in 1993.

Kantara is a highly experienced restructuring and insolvency firm, offering a full range of corporate and personal insolvency services. We are known for, and specialise in, managing difficult and complex recoveries and re-organisations over a wide spectrum of industry sectors.

We are also recognised for our extensive experience in handling the insolvencies of regulated businesses in the business-to-consumer marketplace, having undertaken a significant number of formal insolvency appointments in respect of HCSTC (payday) lenders, debt management, stockbrokers and other insolvency practices.

We work with clients from the very large to small, to include complicated corporate cases and dealing with the affairs of high-net-worth individuals.

We believe that recovery needs more than just statutory remedies, and that one size does not fit all. Our services are very much Director led and not just a "Tick Box" product.

We are a practice which deals with cases honestly and fairly. Our advice is practical, commercial and understandable. We do not push clients needlessly into insolvency processes, but work to achieve the best outcomes for all stakeholders.

We give advice that helps clients, and advice that works.



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Recovery First provides insolvency practitioners with a practical solution for distressed law firms by maximising recoveries from legal work in progress (WIP), an asset often undervalued in insolvency scenarios.

Through a managed "run-off" model, live case files are transferred to vetted specialist law firms who progress matters to conclusion, rather than being sold in bulk at a reduced rate. This approach can significantly improve recoveries for creditors and stakeholders.

Recovery First manages file transfers, client communication, regulatory requirements, and case monitoring, reducing the operational burden on insolvency practitioners while ensuring legal assets are handled efficiently and compliantly.

Structured reporting provides transparency throughout the lifecycle of the cases, enabling practitioners to monitor performance and expected recoveries. The model is typically delivered without upfront cost to the estate.

Suitable for firm closures, departmental wind-downs, and regulatory intervention scenarios, Recovery First helps preserve asset value and improve outcomes in law firm insolvencies.

Corporate entries: Barristers

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Exchange Chambers	236	South Square	240
Gatehouse Chambers	241	Tanfield Chambers	241
Kings Chambers	237		



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Enterprise Chambers is a leading set of commercial barristers chambers and is known particularly for its insolvency, banking, commercial, company and fraud related disputes. Members of Enterprise handle a wide range of domestic and cross-border matters and are regularly instructed on behalf of trustees, administrators, lenders, liquidators, and HMRC. Both Chambers and Partners and the Legal 500 consistently rank Enterprise amongst the leading sets for insolvency and restructuring, with members recognised as leaders in the field.

Recent cases:

Stevens v Hotel Portfolio II UK Ltd [2025] UKSC 28

Whether a dishonest assistant is liable to pay equitable compensation for having assisted a fiduciary to dissipate a sum of £102.26m which was held on constructive trust for HPIL. The leading judgment of Lord Briggs leads to the result that the dishonest assistant's liability increased from £1.5m (on an account of personal profits basis) to £102.26m (for equitable compensation).

NOAL SCSp v Noalpina Capital LLP [2025] EWHC 54 (Ch)

Whether the court has jurisdiction under s.108 and 112 the Insolvency Act 1986 to appoint an additional liquidator in a members' voluntary liquidation in order to address apparent conflicts of duty and interest affecting the current liquidator.

Kireeva v Bedzhamov [2024] UKSC 39; [2025] AC 812

Whether and, if so, to what extent the English court can grant assistance to a foreign bankruptcy trustee to get and realise immovable property in England.

Hyde v King [2023] GCA/001 [2022] GSC 6 and 17

Whether to grant the application of the trustees in bankruptcy in Gibraltar's largest bankruptcy to postpone the automatic discharge of the bankrupt and whether to award indemnity costs to the bankrupt as a result of the litigation conduct of the trustees in bankruptcy and whether to grant a stay pending the trustees' appeal of the operation of the court's order dismissing a non-discharge application.

Bouchier v Booth; Re Tiuta International Limited [2023] EWHC 3195 (Ch)

Judgment in fraudulent bridge lending case, the former directors of the Company are held to have carried on the business of the Company fraudulently (under section 213 of the Insolvency Act 1986), defrauding a regulated investment fund, and to have acted in fraudulent breach of their fiduciary duties to the Company, using a subsidiary of a PLC to refinance a toxic debt portfolio during the financial crisis of 2008.

Manning and Gunn v Neste AB and Farah [2022] EWHC 2578 (Ch)

The High Court had, for the first time, to decide whether shares were capable of constituting consideration for the purposes of s.245 IA 1986.

Umbrella Care Ltd v Nisa & Ors [2022] EWHC 86 (Ch)

Christopher Brockman Acting for the liquidators on a summary judgement application arising from a multi-million-pound labour supply fraud committed by an umbrella payroll company.

Dickinson v NAL Realisations (Staffordshire) Ltd [2020] EWCA Civ 2146

Liquidator claiming recovery of assets on the basis that they were not properly authorised and/or transferred away from the company in anticipation of an adverse outcome of environmental claims against it.

In the Matter of Brake [2020] EWHC 537 (Ch)

Whether bankruptcies had standing to apply to set aside transactions entered into by their trustee in bankruptcy.

Aabar Block S.A.R.L. and Edgeworth Capital (Luxembourg) S.A.R.L. v Maud

Instructed in proceedings concerning a battle between well-known entrepreneurs and a Sovereign Fund for control of assets in a Spanish insolvency worth £3-4 billion.

Erskine Chambers

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Barristers at Erskine Chambers are renowned specialists in company/corporate law, insolvency and restructuring, commercial litigation, financial services and international and offshore work.

Erskine has consistently won awards in the Chambers and Partners & Legal 500 Bar Awards since 2019, the two recent being:

- Nigel Dougherty was named Company and Insolvency Junior at the Chambers Bar Awards 2023.
- Martin Moore KC was named Company/Insolvency Silk of the Year at the 2024 Chambers and Partners Bar Awards.

We have 29 barristers, including 10 KCs. The majority of our members are ranked in the legal directories as leading practitioners in their fields.

Our Insolvency & Restructuring Practice

We have one of the top insolvency and restructuring practices at the UK Bar, particularly in litigation, along with a powerful offshore presence.

Significant cases include: Thames Water Utilities Holdings Limited, Food Retailer Operations Ltd, Re Petrofac Limited, Re Phoenix Commodities, Re Cine-UK Limited, The liquidation of Three Arrows Capital Limited, Sequana, NorthStar Financial Services (Bermuda), Singularis v PwC, MF Global, Lehman Brothers, Nortel Networks, PwC v Saad, Kaupthing, Sphinx and Mezhprombank. Chambers had two teams involved in the litigation arising from the well-known collapse of Carillion, recently described as the largest and most complex trading insolvency in the UK, and the highest profile directors' disqualification proceedings for many years.

Our members have been involved in major retail CVAs over the last few years. Notable examples include Re New Look Retailers Ltd, Re Regis UK Ltd, Re Snoozebox Limited and Clarks Footwear.

We are experts in:

- Solvent and insolvent restructuring
- Schemes of arrangement, restructuring plans, pre-pack administrations and CVAs
- Setting aside transactions
- Cross-border issues and insolvency disputes
- Insolvency of financial institutions
- Directors' disqualification and public interest winding up
- Personal insolvency

Persuasive Advocates: Strategic Advisers

We provide strategic advice on transactions, helping clients to achieve their commercial objectives. We are experienced and persuasive advocates. We represent clients in litigation and arbitration in the Commercial Court, High Court Chancery Division, Court of Appeal, Supreme Court and Privy Council, as well as arbitral tribunals, and courts in other jurisdictions. Much of our work is international; we have a strong offshore practice and extensive experience of cross-border transactions and disputes.

Technical Expertise: Commercial Acumen

Our reputation is built on the complex, high-profile disputes and transactions that we have worked on and the results that we have obtained for our clients. We are known for our technical expertise and commercial, pragmatic and client-focused approach. Clients praise our responsiveness, decisiveness and willingness to be part of the team. We are proud of the standard of excellence that runs through Chambers – our juniors are individually sought-after for standalone work and are seen as experienced beyond their years.

Members of Chambers

Michael Todd KC, David Mabb KC, Martin Moore KC, Peter Arden KC, Andrew Thompson KC, James Potts KC, Andrew Thornton KC, Edward Davies KC, Ben Shaw KC, Ben Griffiths KC, Catherine Roberts, Nigel Dougherty, Stephen Horan, Matthew Parfitt, Jack Rivett, Anna Scharnetzky, Chantelle Staynings, Andrew Blake, Samuel Parsons, Conor McLaughlin, Philip Morrison, Seamus Woods, Tom Hall, Dan Butler, Carleen Sobczyk, Lily Church, Olivia Tolson, Nicholas White, Alastair Ahamed, Nick Segal (Associate Member), Look Chan Ho (Door Tenant)

Contacts

For further information please contact the clerks.

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Jonathan I'Anson, Nick Buckley,
Neil Wright, Ian Spencer

Clerks

Joe Mawson, Nicole Luna, Chris
Brown, Prya Anisa, Max Cotterill

Business and Property Team

Silks: Louis Browne KC (1988, 2017),
Lisa Linklater KC (1995, 2022)

Juniors: Guy Vickers (1986), Greg
Plunkett (2013), Simon Vaughan
(1989), Julie Case (1990), Christopher
Cook (1990), Graham Sellers (1990),
Stephen Connolly (1992), Andrew
Williams (1994), Lawrence McDonald
(1996), Scott Redpath (1996), Ashley
Serr (1996), Steven Fennell (2014),
David Fearon (2013), David Went
(1999), Paul Lakin (2000), Andrew
Vinson (2000), James Malam (2002),
George Rowell (2014), Richard
Tetlow (2006), Alfred Weiss (2006),
Brynmar Adams (2008), Eleanor
d'Arcy (2008), Jonathan Lowe (2008),
Adam Beaumont (2009), Simon
Whitfield (2009), Ian Tucker (2010),
John Waiting (2010), Matthew
Maddison (2010), Lisa Feng (2011),
Beth Harvey-Smith (2011), Richard
Wilcock (2012), Rachel Coyle
(2013), Peter Dixon (2013), Dr Anja
Lansbergen-Mills (2014), David
Williams (2014), Charlie Greenwood
(2015), Harriet Hartshorn (2016),
Joel Finnan (2018), Kirsty Malloch
(2018), Amie Boothman (2019),
Shaylla Shabir (2019), Rachel Carroll
(2021), Scott Cowley (2021), Penny
Emmott (2021), Jack Scott (2021),
Emily McCurrie (2021), Sonia Masaun
(2022), Hateema Zia (2022), Tanita
Cross (2022), Julius Klutze (2023),
Georgia Cooper (2024)

Door Tenants: Andrew Smith KC
(1988, 2016), Paul Johnson (2006),
Gareth Shires (2007)

Academic Associates: Professor

David Milman, Dr John Tribe, Dr
Cerian Griffiths

The Chambers

Exchange Chambers is an award-winning full-service set of Barristers operating nationally from Manchester, Liverpool and Leeds.

The Business and Property Team is comprised of two Silks and 48 Juniors from our specialist Restructuring and Insolvency Team.

Ranked as a 'Band/Tier 1' Set in both Chambers and Partners and The Legal 500 in 2026, our nationally renowned team undertakes all manner of restructuring and insolvency work and has a wealth of experience at all levels, in this jurisdiction as well as abroad. They develop strong relationships to ensure that each client's requirements are understood and to deliver outstanding service. Their technical knowledge complements astute commercial advice, and they aspire to excellence in everything they do.

Work undertaken

All manner of insolvency work is undertaken including administrations, liquidations, voluntary arrangements, receiverships, and bankruptcy. This includes contentious work for all types of recovery proceedings, the enforcement of office holders' rights, and directors' disqualification.

Members regularly handle matters including shareholder, company and partnership disputes and professional negligence claims (particularly those involving accountants, solicitors and surveyors). They also have expertise in other areas, including intellectual property, landlord and tenant, real property, trusts and wills, taxation and sports law.

Exchange Chambers' Barristers work in the full range of Courts, including the Court of Appeal and the Supreme Court. They have worked on matters involving other jurisdictions, including Gibraltar and the Seychelles. In addition, Exchange Chambers has a host of expert practitioners in all areas of law.

Notable recent cases

- *Reid-Roberts v Lin* [2026] EWHC 49 (Ch)
- *Poxon & Anor v Wejo Ltd* [2025] EWHC 135 (Ch)
- *UKCloud Ltd, In the Matter Of (Re Insolvency Act 1986)* [2024] EWHC 1259 (Ch)
- *Khan v Singh-Sall & Anor* [2023] EWCA Civ 1119
- *Williams & Anor v Alter Domus Trustees (UK) Ltd & Ors* [2023] EWHC 1820 (Ch)
- *Smith & Anor v Gregory & Anor* [2022] EWHC 910 (Ch)
- *Re Torotrak plc (in liquidation)* [2023] EWHC 115 (Ch)
- *Office of the Bankruptcy Adjudicator & SoS for BEIS v Shaw* [2021] EWHC 3140, [2022] BPIR 807
- *Re Gallagher (A Bankrupt); Lemon & Palfrey v Losowski-Gallagher & Gallagher* [2021] EWHC 2479 (Ch), [2022] BPIR 104
- *Promontoria (Pine) Designated Activity Company v Hancock* [2021] EWHC 259 (Ch), [2021] BPIR 694
- *Hancock v The United Kingdom* (2021) (ECTHR: Application no.2728/21)
- *Edwards v Aurora Leasing Ltd v Anor* [2021] EWHC 96 (Ch)
- *FundingSecure Ltd (in administration)* [2021] EWHC 798 (Ch)
- *Lin v Gudmundsson* [2021] EWHC 820 (Ch)
- *First Oakapple Primary Care Partnership (in liquidation) v PT* [2021]
- *Pure Business Group* [2021]
- *Hancock v Promontoria (Chestnut) Ltd* [2020] EWCA Civ 907, [2020] 4 WLR 1000, [2020] BPIR 1391
- *Re JPF Clarke (Construction) Ltd* [2020] BPIR 194
- *Sky Building Limited v HMRC and Others* [2020] EWHC 3139 (Ch)
- *HH Aluminium & Building Products Ltd v Bell* [2020] EWCA Civ 1469
- *Leopard v Robinson* [2020] EWHC 2928 (Ch)

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Kings Chambers is a leading set of civil barristers with chambers in Manchester, Birmingham and Leeds, recognised nationally for excellence across a wide range of practice areas. Its Insolvency Team is ranked Band 1 for Restructuring/Insolvency – Northern (Bar) in Chambers & Partners and Tier 1 for Company and Insolvency in the Northern Circuit in The Legal 500, which describes Kings Chambers as “the leading chambers in the North of England for company and insolvency work”.

The team has extensive expertise across all aspects of personal and corporate insolvency, including contentious and non-contentious matters, domestic and cross-border work, and restructuring disputes. Members act for insolvency practitioners, office-holders, creditors, companies, directors and other stakeholders, regularly appearing in reported and high-profile cases.

Recent cases include:

- **Paul Chaisty KC** – Acted for joint liquidators in BVI litigation arising out of the Madoff Ponzi schemes, seeking determinations and sanctions in relation to issues concerning the “net asset value” of investments, and the status and priority of redeemed and unredeemed investors.
- **Louis Doyle KC** – *Settle v Sandstone Legal Ltd* [2025] EWHC 2771 (Ch). Acting for a major creditor (an offshore funder), he secured the appointment of interim managers under para. 13 of Sch B1 to the Insolvency Act 1986 and, subsequently, the appointment of his client’s preferred administrators, thereby preventing a proposed pre-pack sale. He also obtained a personal costs order against the director under s.51 of the Senior Courts Act 1981. Benjamin Lafferty acted for the administrators and secured an award of remuneration for their costs and expenses as interim managers.
- **Louis Doyle KC** – *Re Think Legal Claims Ltd (in liquidation)* [2025] EWHC 1733 (Ch). Acting for the liquidator, he successfully resisted director-led challenges to restoration of the company to the register, the exercise of the Court’s Barrell jurisdiction, and his removal, and secured a costs order in the liquidator’s favour. Limited permission to appeal was granted on 25 November 2025, with the appeal expected to address important issues of standing.
- **Eleanor Temple KC and Jonathan Fletcher-Wright** – *Carvill-Biggs v Reading* [2025] EWCA Civ 619, [2025] Bus LR 2788. This case concerned whether administrators could use s.234 of the Insolvency Act 1986 to recover real property belonging to a company but occupied by a trespasser.
- **Eleanor Temple KC and Jonathan Fletcher-Wright** – *Frost v The Good Box Co Labs Ltd* [2025] EWCA Civ 252, [2026] 1 All ER 953. This case provides important clarification on the interpretation of rr.18.24 and 18.28 of the Insolvency Rules 2016 concerning officeholders’ remuneration, and confirmed at first instance that a former officeholder remains an officeholder for those purposes.
- **Lisa Walmsley** – *Thomas Barnes & Sons plc (in administration) v Blackburn with Darwen Borough Council* [2026] EWHC 24 (TCC). Acted in an application for costs against creditor-directors who had funded unsuccessful litigation in the course of the administration, addressing the circumstances in which such creditors may be exposed to adverse costs liability.
- **Jonathan Fletcher-Wright** – *Scott-Hake v Frost* [2020] EWHC 3677 (Ch); [2021] 2 BCLC 460. This case broke new ground in relation to insolvent partnerships, establishing that the “call on contributories” procedure under rr.7.86–7.91 of the Insolvency Rules 2016 can be used to obtain contributions from former partners.

Key Contact

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Billie-Jo Campbell

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Specialist Members of Chambers

Michael Booth KC, David Eaton Turner, Thomas Graham, Stephen Schaw Miller, Jonathan Lopian, Gary Pryce, Adrian Pay, Marcus Croskell, James Davies, Hermione Williams, Jessica Powers, Justin Perring, Amit Karia, Roger Laville, James Saunders, Laura Webster, JJ Liew, Robert Bellin, Alexander Farara, Millie Rai, Chloe Rixon, Mark Townsend, Rabby Fozlay, Oliver Durnall, Alessio Compagnino

Our expertise

New Square Chambers is a leading commercial chancery set based in Lincoln's Inn, London. Our barristers are well known for their extensive and sophisticated knowledge and experience of insolvency matters, together with complementary expertise in company, commercial, civil fraud and offshore work. We handle the full spectrum of corporate and personal insolvency disputes, from first petition hearings to the trials of multi-million pound antecedent transaction cases, acting for officeholders, funders, creditors, companies and debtors. Our expertise extends beyond the borders of England and Wales, with members acting in and advising on disputes in the Channel Islands, the Isle of Man, Gibraltar and the BVI.

Recent notable cases include:

- *BHS Group Ltd (In Liquidation) v Parladorio* – defending allegations of de facto directorship and breach of fiduciary duty worth over £9m, arising from one of the most high-profile retail insolvencies of the last decade.
- *Re RTI Ltd* – cross-border insolvency proceedings to obtain recognition of the first-ever Jersey provisional liquidation, and the subsequent liquidation, after RTI Ltd was found to owe €213m.
- *Re Swindon Town Football Co Ltd* – our members successfully defended a winding-up petition brought against the owner of the League Two side.
- *Re Kelcrown Homes Ltd, Re HS Works Ltd and Re Ide* – a series of cases, concluding in the Court of Appeal, which established that the principles applicable to applications for extensions of time for service of claim forms applied equally to insolvency applications.

Our flagship insolvency conference, "Insolvency Bites", combines thought leadership from our members, instructing solicitors and insolvency practitioners, with delectable canapés, and has become a highlight of the industry calendar.

Our barristers

We have 25 barristers, from the most junior tenant to silk, with an insolvency specialism.

A number of our barristers are consistently ranked in the legal directories for their insolvency expertise. In particular, David Eaton Turner is noted as being "*learned, authoritative, diligent and most importantly of all approachable*", Jessica Powers is described as "*an exceptional advocate*", James Saunders is praised for his "*strong technical grasp of insolvency law*", and JJ Liew is commended for his "*first class advice*".

Clients, and the directories, praise our strength in depth. We boast a particularly strong cohort of junior members, who routinely take on cases, unled, well beyond their year of call. Recognition of Jessica Powers, Justin Perring, James Saunders and JJ Liew in the directories is testament to that fact.

Our service

Our members pride themselves on placing commerciality at the heart of their legal and strategic advice. They see the big picture, and recognise the competing pressures that officeholders are under.

We are willing to discuss alternative fee arrangements. Our barristers will act under conditional fee agreements, including on realisations-only terms, depending on the circumstances of the case.

Legal 500 has described us as offering "*Rolls-Royce*" clerking, and Chambers UK Bar commends our clerking team's prompt, practical responsiveness. Our clerks know the insolvency industry, have a deep working knowledge of the skills and experience of our barristers, and quickly build excellent working

Selborne Chambers

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Selborne Chambers is a leading commercial-chancery set in London and is highly regarded for its insolvency and restructuring expertise. Members practise in the full range of corporate and individual insolvency, in both domestic and cross-border situations.

Members of Selborne Chambers' expertise in this area extends to:

- Administration
- Antecedent Transaction Claims
- Appeals and Challenges Against Office-Holders
- Bankruptcy
- Company and Individual Voluntary Arrangements
- Compulsory and Voluntary Winding-Up
- Cross-Border Insolvency
- Directors Disqualification
- Injunctions Against Presentation or Advertisement
- Inquiries and Investigations
- Liquidation
- Litigation Funders
- Misfeasance
- Partnership Insolvency
- Property Issues on Insolvency
- Provisional Liquidation
- Public Interest Winding-Up
- Restructuring
- Statutory Demands
- Transaction Avoidance Claims
- Unlawful Dividends and Distribution in Specie
- Validation Order Applications
- Wrongful Trading and Fraudulent Trading

Members at all levels of seniority frequently act for creditors, debtors and office-holders. We are also highly experienced in broader litigation where the impact or threat of insolvency is a significant aspect. Our practice is enhanced by our commercial and property expertise which ensures that clients receive comprehensive advice and representation on any insolvency matter.

Members of Selborne Chambers are widely recognised for their insolvency expertise in both Chambers and Partners UK Bar Guide and The Legal 500 UK Bar Guide.

Some examples – members were recently recognised for their involvement in one of The Lawyers' 'Top 20 Cases' of 2026 for their role in Secretary of State for Business and Trade v Greensill – acting for the Secretary of State in this directors' disqualification claim against the businessman Lex Greensill – the matter is listed for a six-week trial beginning in June 2026.

Members previously acted on two insolvency cases in The Lawyer's Top 20 Cases for 2023: the BHS Group litigation resulting from the collapse of the well-known retailer British Home Stores; and the Carillion plc disqualification proceedings against the former directors of the now-defunct multinational.

Members of Chambers have been, or are currently appointed, to the Attorney General's A, B and C Panels of Treasury counsel and are regularly instructed by the Insolvency Service, the Secretary of State for Business and Trade, the Official Receiver and HMRC. Members are equally experienced in defending proceedings brought by these public entities.

Key contacts:

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Richard Sheehan, Deputy Senior Clerk

Oliver Ventura, Senior Practice Manager

Members of Chambers:

Ian Clarke KC; **Ajmalul Hossain KC**; **William McCormick KC**; **Mark Warwick KC**; **Gary Blaker KC**; **Peter Shaw KC**; **Clifford Darton KC**; **Giles Maynard-Connor KC**; **Nicholas Trompeter KC**; **Eleanor Temple KC**; **Justin Kitson KC**; **Thomas Williams KC**; **Stephen Boyd**; **Hugh Jackson**; **Neil Mendoza**; **Mark Spackman**; **Stuart Hornett**; **Duncan Kynoch**; **Alexander Goold**; **David Warner**; **Ali Reza Sinai**; **Richard Clegg**; **James Newman**; **Jonathan McNae**; **James Sandham**; **Julia Beer**; **Edward Bennion-Pedley**; **Henry Webb**; **Lydia Pemberton**; **Carly Sandbach**; **Paul de la Piquerie**; **Rahul Varma**; **Simon McLoughlin**; **George Woodhead**; **Natasha Dzameh**; **Matthew Maddison**; **Barnaby Hope**; **Max Cole**; **Nicholas Towers**; **Isabel Petrie**; **Sarah Walker**; **Oberon Kwok**; **Paul Wright**; **Chris de Beneducci**; **Thomas Cockburn**; **Daniel Webb**; **Rosamund Baker**; **Maxwell Myers**; **Chris Burrows**; **Jon-Selous Borlace**; **Tom Frazer**; **Andrew Shipley**; **Calum Stratton**; **Andrew Brooke**; **Benjamin Levy**; **Ebun Azeez**; **Eleanor Vickery**; **Matthew Thompson**; **Jake Long**; **Rahul Arora**; **Marcus Kelly**



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Members of Chambers

Tom Smith KC (1999, 2014), Mark Phillips KC (1984, 1999), Fidelis Oditah KC (1992, 2003), David Alexander KC (1987, 2006), Glen Davis KC (1992, 2011), Barry Isaacs KC (1994, 2011), Felicity Toube KC (1995, 2011), Mark Arnold KC (1988, 2013), Jeremy Goldring KC (1996, 2013), David Allison KC (1998, 2014), Daniel Bayfield KC (1998, 2016), Richard Fisher KC (2000, 2020), Joseph Curl KC (2007, 2021), Stephen Robins KC (2001, 2022), Tony Beswetherick KC (2003, 2022), Adam Al-Attar KC (2007, 2024), William Willson KC (2006, 2026), Rory Brown KC (2009, 2026), Hilary Stonefrost (1991), Lloyd Tamlyn (1991), Dr Riz Mokhal (1997), Marcus Haywood (2002), Hannah Thornley (2003), Clara Johnson (2005), Georgina Peters (2005), Henry Phillips (2008), Charlotte Cooke (2008), Kira King (2011), Matthew Abraham (2012), Toby Brown (2005), Robert Amey (2012), Oliver Hyams (2012), Andrew Shaw (2013), Ryan Perkins (2014), Madeleine Jones (2016), Edoardo Lupi (2016), Jon Colclough (2016), Roseanna Darcy (2017), Stefanie Wilkins (2017), Lottie Pyper (2017), Philip Judd (2017), Daniel Judd (2018), Jamil Mustafa (2018), Paul Fradley (2019), Peter Burgess (2019), Annabelle Wang (2021), Rabin Kok (2021), Imogen Beltrami (2021), Dhananjay Kumar (2022), Charlotte Ward (2023), Angus Groom (2023)

ADR Associate Members

Hon Justice Ian Kawaley, Hon James M Peck, Hon Frank Newbould KC, Hon Paul Heath KC, Professor Christoph Paulus

Academic Associate Members

Prof Sarah Worthington KC, Prof Andrew Keay, Prof Peter Walton

Associate Members

Barry Mortimer KC, Michael Crystal KC, Christopher Brougham KC, Richard Hacker KC, Martin Pascoe KC, Martin Pascoe KC, Simon Mortimore KC, Richard Sheldon KC, John Sheahan KC, Louis Doyle KC, John Briggs, Ronald DeKoven, Adam Goodison, Michael Lok

"South Square is widely lauded as the pre-eminent insolvency set." Chambers UK Bar
"The number one set for restructuring and insolvency matters." Legal 500

South Square is the pre-eminent chambers for restructuring and insolvency law in jurisdictions around the globe. Our world-leading reputation in this area is the bedrock upon which our wider commercial practice is built.

From advisory to litigation, from London and the English and Welsh regions to Hong Kong, the UAE, the BVI, and the Cayman Islands, you will find us acting on the largest and most complex restructuring and insolvency matters.

Our barristers are globally renowned experts, regularly instructed by the broadest range of law firms, from the Magic Circle and Global Elite to leading offshore and regional law firms. We regularly act on both sides in many of the most important and high-profile disputes before courts and tribunals, domestically and internationally.

We have unparalleled breadth and depth in our insolvency and restructuring practice and we also have real strength in the associated areas of banking and finance litigation, civil fraud, commercial litigation, arbitration and company law.

The following represents a selection of the most recent and significant cases our members have acted in:

- **Cohen v Cooperative Group Limited:** £475m TUV claim, England's largest, involving major insolvency dispute headed for lengthy trial.
- **Re Thames Water Utilities Holdings Ltd:** Advised on restructuring the UK's largest water utility amid debt challenges, creditor talks and regulatory distress.
- **Re Petrofac Ltd:** A heavily contested Part 26A restructuring plan involving the restructuring of approximately US\$1bn of group indebtedness.
- **Re Greensill Capital; Credit Suisse v Softbank; Citibank v Speciality Steel UK; Liberty OneSteel (MDR) UK & Liberty Holdings Australia Ltd v Greensill Capital UK Ltd:** Litigation from the Greensill collapse on receivables financing, security priorities and competing creditor claims.
- **Re Sino Ocean:** First English restructuring plan for a Chinese SOE, combining Part 26 plan with Hong Kong scheme.
- **Re Waldorf Production UK Plc:** Restructuring an oil and gas group amid valuation disputes and use of tools in distressed energy.
- **Re AGPS Bondco Plc (Adler):** Cross border restructuring of a major European real estate group with significant bondholder negotiations across jurisdictions.
- **Re Three Arrows Ltd (Three Arrows Capital):** Offshore crypto related insolvency after a major digital asset fund collapse, involving tracing, valuation and cross border recovery.
- **Re Bulb Energy Ltd:** First use of the Energy Special Administration Regime, managing government support, SOLR risks and sector stabilisation.
- **Re Vnesheprombank v Bedzhamov / Kireeva v Bedzhamov:** Cross border fraud and asset recovery for an insolvent Russian bank, involving freezing orders and multi jurisdiction enforcement.
- **Re Speciality Steel UK Limited:** Heavily contested restructuring plan for the UK's third largest steel manufacturer employing over 1,500 people.
- **Re Argo Blockchain Plc [2025] EWHC 3395 (Ch) (sanction) and [2025] EWHC 2951 (Ch) (Convening):** First plan addressing crypto assets, a NASDAQ listed company, and bondholders post Thames Water and Petrofac.
- **Re Fossil (UK) Global Services Ltd [2025] EWHC 3058 (Ch) (Sanction) and [2025] EWHC 2741 (Ch) (Convening):** Novel NASDAQ company restructuring avoiding delisting, using first single class plan to cram down retail noteholders.
- **Re River Island Holdings Ltd [2025] EWHC 2276 (Ch) (Sanction) and [2025] EWHC 2047 (Ch) (Convening):** Early retail restructuring plan post Thames Water/Petrofac, highlighting steps to demonstrate fair distribution of benefits.
- **Re Madagascar Oil [2025] II WLWK 79 (Cost Hearing); [2025] EWHC 2129 (Ch) (Sanction); [2025] EWHC 1549 (Ch) (CMC) and [2025] EWHC 1015 (Ch) (Convening):** Novel two creditor restructuring involving Madagascar/Mauritian law, first contested plan CMC and first indemnity costs award.

Our primacy in restructuring and insolvency is reflected not least by our top rankings in the leading legal directories, including Chambers and The Legal 500. In November 2025, Chambers named us 'Company and Insolvency Set of the Year' at the UK Bar Awards.

For more information, please contact our practice managers:
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Gatehouse Chambers' insolvency barristers deal with the full range of issues relating to insolvency, from looking at strategies to avoid insolvency including mediation through to individual, partnership or corporate voluntary arrangements, moratoria, administration, receivership and restructuring.

The team acts in both domestic and international insolvencies and regularly works alongside lawyers in other jurisdictions. Its barristers act for companies, creditors and insolvency practitioners in domestic, offshore and cross-border liquidations, including matters involving the Channel Islands, the Caribbean, the United States, Hong Kong, Russia, and Korea.

Sarah McCann KC is the editor of Sweet & Maxwell's *Construction Insolvency*, a key text covering both formal insolvency procedures and related financial protections such as bonds and guarantees. The team has also rewritten three company insolvency volumes of Atkin's Court Forms following changes to the Insolvency Rules. In addition, Alaric Watson has authored two books on personal insolvency for Edward Elgar Publishing, and Sarah Clarke contributes to Tolley's Insolvency Law.

Gatehouse Chambers' insolvency barristers are ranked in Chambers UK, the Legal 500 and Chambers Global for Restructuring/Insolvency.

Contacts

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Tanfield Chambers

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 E: clerks@tanfieldchambers.co.uk
 W: www.tanfieldchambers.co.uk



Members have appeared in notable insolvency and restructuring decisions and subsequent appeals and are regularly instructed to act for insolvency practitioners, lenders, funders, borrowers and other stakeholders.

Members have experience in:

- Administrations
- Liquidations
- Claims relating to antecedent transactions
- Wrongful and fraudulent trading
- Company Voluntary Arrangements
- Receiverships
- Bankruptcy
- Individual Voluntary Arrangements
- Schemes of arrangement
- Cross border issues
- Restructuring plans
- Arbitration and insolvency

Members also act in an advisory capacity when stakeholders are considering their options.

Members have significant industry experience in acting in property, construction, manufacturing, financial services, automotive, tech and media related insolvencies.

The team regularly contributes to Lexis updates and leading texts in the area including Tolley's Insolvency Law service.

Chambers & Partners say:

"Tanfield is a specialist business and property set ... Operating from its own member-owned premises just outside Gray's Inn, Tanfield adopts a flexible and 'unfussy' approach, and is committed to excellent client care. All members, from its silks to its 'junior juniors' pride themselves on being open, friendly and approachable and are supported by a responsive and helpful practice management team."

Contacts

Chief Executive: Walter Womersley
Senior Practice Managers:

David Clayton, Richard Powell,
 Alex Southern, Gary Collins

Practice Managers:

Jake Price, Adam Marr

The Restructuring and Insolvency team at Tanfield has extensive experience gained over decades of providing representation and advice in this area.

Specialist Members of Chambers

Andrew Butler KC, Philip Rainey KC, Timothy Polli KC, Charles Joseph, Martin Young, Michael Bailey, Chris Maynard, Philip Brown, Birgitta Meyer, Daniel Bromilow, Andrew Mace, Marc Glover, Adrian Carr, Christy Burzio, Richard Alford, James Hamerton-Stove, Elizabeth Fisher, Andrew Brueton, Nora Wannagat, Jon Ward, Hugh Rowan, Annie Higgo, Andrew Martin, Thomas Dawson, Sami Allan, Cameron Neilson, Julian Torres-H-B



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Corporate entries: Solicitors

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Aaron & Partners LLP

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UK offices

Chester
 Shrewsbury
 Altrincham
 Wirral

Our clients say

"Having worked with many impressive 'Magic Circle' London solicitors, I regard Mark as being up there with them" – Stuart Kelly, SPK Financial Solutions

"The knowledge and skill of the firm and the quality of their connections to other third parties relevant to your specific circumstances was excellent"

"Vicky Burgess is a very competent senior associate" – Legal 500

"This team is unique in Chester for the strength and quality of its insolvency and corporate recovery practice" – Legal 500

"Mark Davies has excellent, in-depth knowledge regarding insolvency and provides clear options and advice on resolving cases quickly" – Legal 500

"Katy, I just wanted to say thanks for your support on this deal. From the Restructuring perspective, your advice was critical to delivering this transaction. We appreciate that you had to get up to speed very quickly with what is a complicated structure. It was very reassuring to know that we were working alongside such a strong team!"

The Firm

Aaron & Partners is a Top 200 Law Firm with offices in Chester, Shrewsbury, Greater Manchester, and Wirral. It operates on a regional and national level, with a strong reputation for providing bespoke, high-quality, results-focused advice with International Advisory Group Membership affording the ability to assist with cases globally.

Mark Davies leads a ten-strong Restructuring & Insolvency team, which draws on many years' experience with large national and international firms. Partners and fee earners alike have a breadth of expertise spanning both contentious and non-contentious corporate and personal insolvency work, acting for insolvency practitioners, financial institutions and other creditors including local authorities as well as directors and litigation funders.

Head of the team Mark Davies has unrivalled experience in the personal insolvency and contentious insolvency sector, with a career spanning 38 years, working on bankruptcy and litigation matters of the highest quality and complexity. In January 2026 Mark was appointed as the new Chair of R3 in the North West region, and will serve a three year term. Partner Katy Seago brings a wealth of non-contentious, transactional and distressed real estate experience, with a proven track record of over 15 years' experience working on big ticket mandates to deliver results for clients across Greater Manchester and beyond.

Vicky Burgess and Matthew Martin are highly regarded. The addition of Associate Thomas Fletcher-Cooney brings specialist experience in the financial services sector and general insolvency work across the board, while newly qualified solicitor Mercedes Sharp is one to watch for the future. The quality of work undertaken by the team across two office locations reflects a strength and depth which is unmatched by other firms of this size. The team also encompasses a thriving, expanding and successful debt recovery practice regularly achieving significant recovery results for volume and individual clients alike.

Examples of assignments undertaken

- Litigating antecedent transaction cases for trustees in bankruptcy and liquidators to recover value for insolvent estates.
- Advising boards of directors on their fiduciary duties in the lead up to formal insolvency processes, often alongside IPs and other advisers.
- Acting for insolvency office-holders in the sale of businesses out of insolvency and for corporates on the acquisition of distressed businesses and assets.
- Advising lender clients in relation to the full range of enforcement action from the pursuit of guarantors, the appointment of administrators and financial restructuring.
- Acting as the major provider of UK legal services to one of the fastest growing and most innovative cash flow focussed lenders.

Services offered

- Advising insolvency practitioners, lenders and other stakeholders on all aspects of restructuring work including enforcement of security and formal insolvency processes (corporate and personal).
- Full range of insolvency litigation including antecedent transaction recovery.
- Advising directors on their fiduciary duties, strategic planning and options
- Distressed real estate advice including the sale of real estate assets and portfolio management in a distressed context, acting for lenders, IPs and fixed charge receivers.
- Representing company directors facing disqualification action.
- Creditor services – maximising recoveries in formal insolvency procedures.
- Debt recovery.

CollyerBristow LLP

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Corporate Recovery & Restructuring:

We work with financial institutions, insolvency funders, private equity houses, turnaround professionals, insolvency practitioners and businesses across a range of industries. We have substantial experience working with Boards to guide them through difficult trading periods. We work with cash flows to deal with creditors in the best way for all, including negotiation and drafting appropriate standstills. We also work for office holders and litigation funders, always striving to maximise returns for creditors.

Personal bankruptcies:

We act for both the trustee and the debtor in bankruptcies where the debts run to millions. We have particular expertise advising internationally mobile, high-net-worth individuals, their family members and companies when – whether due to debt size or liquidity issues – that individual is threatened with bankruptcy proceedings.

Many of the cases we deal with have a cross-border element and we have significant experience advising on matters that span multiple jurisdictions. These often involve working with overseas lawyers to preserve and recover international assets, making and defending insolvency proceedings in other jurisdictions, challenges to voluntary arrangements and investigating offshore trusts.

We support our clients with individually tailored legal advice, in areas such as:

- Turnaround and restructuring
- Administrations
- Buying businesses from administrators and liquidators
- Compulsory and voluntary liquidations
- Insolvency litigation
- Bankruptcy
- Directors' disqualification proceedings
- Unfair prejudice proceedings
- Security reviews



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Kuits is a leading, UK200-listed law firm based in Manchester, trusted by businesses, entrepreneurs and individuals for clear, commercial and pragmatic advice. We combine technical excellence with an approachable style, focusing on what matters most to our clients: responsive support, practical solutions and outcomes that stand up to scrutiny. Recognised in Chambers UK and Legal 500, we are regularly described as 'quick to respond', 'diligent' and 'thorough', with a reputation for guiding clients confidently through complex and fast-moving issues.

Our restructuring and insolvency team advises stakeholders wherever insolvency risk or distress affects decision-making. We act for insolvency practitioners, lenders and investors, directors, companies, individuals and creditors, providing joined-up advice from the earliest signs of financial pressure through to formal appointments, investigations and enforcement. We understand the commercial realities that surround distressed situations – tight timelines, incomplete information and competing interests – and we tailor our support to help clients protect value and manage risk.

We advise insolvency practitioners on the legal and practical issues that arise before and during appointments, including urgent pre-appointment strategy and documentation, ongoing statutory compliance, and dealing with challenges from directors, creditors or other stakeholders. Our team is experienced in pre-pack transactions and other asset disposals, working closely with officeholders to deliver efficient sales processes, robust documentation and defensible decision trails. We also support practitioners in investigating misconduct and pursuing claims, as well as helping creditors and lenders take decisive steps to maximise recoveries from within insolvency processes.

We provide practical support across the lifecycle of restructuring and insolvency matters, including:

- Appointment formalities and statutory compliance for administrators, liquidators and other officeholders;
- Sales of a company's business and assets, including pre-pack transactions and other accelerated disposals;
- Investigations into director and officer conduct, misfeasance and other potential wrongdoing;
- Recovery actions, including antecedent transaction claims and tracing assets transferred out of an insolvent estate.

Our restructuring and insolvency lawyers work closely with colleagues across corporate, commercial property, litigation and employment to provide a comprehensive service on multi-disciplinary matters. That means we can support the full picture – whether the issue is preserving value in a sale, managing employment risk and communications, dealing with property and lease liabilities, or pursuing and defending contentious claims. We also draw on dispute resolution expertise to act decisively where matters become contentious, including applications to court and urgent injunctive relief. Above all, we focus on delivering timely, commercially focused advice that helps clients make confident decisions in challenging circumstances. Clients value our direct communication, careful judgment and the ability to progress matters efficiently, even when the position is sensitive or uncertain.

Ogier

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Our firm

Ogier is a professional services firm. We have three divisions:

- Legal: practical advice on BVI, Cayman, Guernsey, Irish, Jersey and Luxembourg law.
- Corporate and Fiduciary: corporate administration services with a strong reputation in governance and regulatory compliance.
- Consulting: independent guidance on regulatory compliance.

Our Restructuring and Insolvency team

Spanning Asian, European, Middle East and US time zones, Ogier's Restructuring and Insolvency team is one of the largest across our jurisdictions.

The team works across Ogier's Banking and Finance, Corporate, Dispute Resolution, Investment Funds, Mergers and Acquisitions, Private Equity and Real Estate service lines to offer a seamless, integrated solution to banks, trustees, financial intermediaries and corporates.

Comprised of three INSOL Fellows as well as members of ARIES, RISA, the Chancery Bar Association, the Association of Business Recovery Professionals (R3) and STEP, the team's expertise extends to all aspects of restructurings, from consensual workouts to contentious schemes of arrangement. The close working relationship between the contentious and non-contentious teams across all jurisdictions means the firm is ideally placed to advise in the most difficult and unpredictable of distressed situations.

Our practice areas and services

- Refinancing
- Distressed funds and private equity
- Illiquid or insolvent trusts
- Formal insolvency procedures
- Negligence and breach of duty claims
- Corporate restructuring and reorganisation
- Investor and shareholder rights / actions
- Member and creditor schemes of arrangements
- Policies and best practice
- Statutory remedies
- The appointment and removal of liquidators, receivers and provisional liquidators
- Enforcement of security
- Asset recovery
- Regulatory advice on restructuring

Offices

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R3 Events

Gaining insights, making connections

R3's extensive programme of national and regional events provides an ideal opportunity to gain insight into the latest developments within the restructuring, turnaround and insolvency profession.

You can connect with peers and expand your professional networks through a wide range of conferences, forums, technical sessions, and social events.

There are R3 events for every stage of your career and attending can also contribute to your CPD requirements.

And, of course, as an R3 member you can benefit from early access and discounted rates for R3 events and training.

“ Very good networking event with a wide range of individuals from the insolvency profession. ”

“ It was an excellent event with a good variety of speakers and good opportunities to network. ”

“ The Forum gets better and better. I think it is the best thing R3 does taking everything into account. ”



To find out more go to www.r3.org.uk/events-training

Corporate entries: Suppliers

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Services

Independent directors for inquorate boards; prepack sales; replacement of directors or entire boards.

Commencement of insolvency process; guidance through restructuring for boards unfamiliar with the process.

Board observer roles for stakeholders of all types.

Pursuit of litigation claims and fraud investigation.

Sector specialisms include financial services, real estate, retail and leisure, energy, charities, transport, construction.

Roles accepted in multiple jurisdictions.

Our Story

In October 2020, restructuring lawyer Nick Pike set up Pike Restructuring Ltd, a restructuring and insolvency consultancy dedicated to providing independent director services for insolvency and restructuring transactions.

Whether stakeholders wish to remove existing directors or entire boards, supplement a board with experienced professionals or simply place an entity into insolvency process, we can help.

Governance and Strategic Planning

Nick has advised dozens of company boards, many of them household names, on strategic planning when facing financial difficulty. He has great experience of contingency planning and is well versed in developing and reviewing options and overseeing their implementation. Nick's extensive knowledge of both the legislation and the appropriate steps to take to ensure full compliance with it ensures that he is well placed to assist boards facing difficult and complex decisions at times of crisis. He is an ideal candidate for a director role in businesses which require restructuring.

Directorships

Nick has spent most of his career advising directors and boards as to their duties and obligations in a wide variety of situations and sectors. When a corporate faces financial difficulty, the usual duties owed to shareholders are replaced with a requirement for directors to act in the best interests of the company's creditors. That in turn can bring challenges, particularly where there is individual creditor pressure or competing creditors seeking to enforce their wills on that of the board. Directors can be liable to claims if they act in breach of their duties and responsibilities and can also face disqualification proceedings if their actions are felt to be particularly culpable. Where appropriate, Nick is therefore ideally placed to act as a director in these circumstances as his experience will be of huge assistance to a board facing these types of challenges. He will ensure that the board's advisers are asked the right questions, clarify points of concern and ensure all relevant issues are addressed.

Board Replacement

There may be circumstances where administrators, liquidators or other stakeholders wish to replace existing subsidiary directors in order to secure control of underlying businesses. This can result in board "cascades", where successive subsidiary directors are removed in turn.

We have considerable experience of this, including situations where articles of association require amendment in order to ensure stakeholder wishes are effected legitimately. Both Nick and Niko can take appointments in appropriate cases to achieve those results.

Asset Recovery

As an experienced litigator, Nick has acted for many stakeholders where international litigation has been necessary to recover assets worldwide.

Where the business seeking their return is financially distressed, it is vital that only the most cost-effective measures are taken to secure repatriation to the potentially insolvent entity. Nick is well placed to assist in both the management of asset recovery in these circumstances and in sourcing the funding to enable this to happen.



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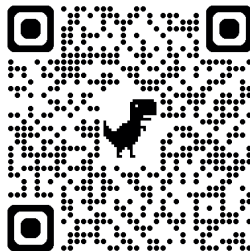
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WE UNDERSTAND THE CONTEXT!

Always available for a confidential and informal initial discussion:

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